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## PART I: OVERVIEW AND GENERAL INFORMATION

## The Corporation for National Service

The Corporation for National Service was established in 1993 to engage Americans of all ages and backgrounds in community-based service. We support a range of national and community service programs, providing opportunities for participants to serve full-time and part-time, as individuals or as parts of teams. Learn and Serve America integrates service into the academic life of nearly one million students in all 50 states. The National Senior Service Corps uses the skills, talents, and experiences of nearly half a million older Americans to help make communities stronger, safer, healthier, and smarter. AmeriCorps engages thousands of young Americans on a full-time or part-time basis to help communities address their toughest challenges while earning support for college, graduate school, or job training. AmeriCorps joins a long tradition of programs encouraging and rewarding service programs like the Civilian Conservation Corps, the Montgomery GI Bill, and the Peace Corps. Our programs provide tangible benefits to local communities and foster civic responsibility in those who serve.

Within the Corporation, we make children and youth a priority that cuts across our streams of service and the four areas of education, environment, public safety, and other human needs. Most Learn and Serve America, AmeriCorps, and National Senior Service Corps programs incorporate this priority within their program objectives. All of our streams of service support the America Reads Challenge to ensure that children learn to read independently by the end of the third grade. Some of our national and local activities under this initiative include training and coordinating unpaid volunteer tutors, organizing and assisting family literacy programs, and serving as reading partners in structured programs.

We are a partner with America's Promise – the Alliance for Youth. This is an alliance of nonprofit organizations, businesses, schools, state and local governments, and faith-based organizations that direct organizational, financial, and human resources to help turn the tide and create options for millions of children and youth who lack certain fundamental commitments from the nation. The Corporation, alongside delegates from all walks of life, established our obligations to youth and children at the Presidents' Summit for America's Future. We committed ourselves to see that all of America's children and youth have:

- caring adults in their lives as parents, mentors, tutors, and coaches;
- safe places with structured activities in which to learn and grow;
- a healthy start and healthy future;
- an effective education that equips them with marketable skills; and
- an opportunity to give back to their communities through service.

## The AmeriCorps Network

AmeriCorps is a national service network that provides full- and part-time opportunities for participants, called members, to serve their communities and address local environmental, educational, public safety, or other human needs. Within these four issue areas, programs

may submit proposals to solve specific problems of local communities. In other words, local needs drive AmeriCorps.

The AmeriCorps national service network includes AmeriCorps\* State and National programs, Indian Tribe and U.S. Territory programs, Education Awards Program, AmeriCorps Promise Fellows, AmeriCorps\*VISTA, and AmeriCorps\*NCCC. Through service with community organizations and agencies, in communities large and small throughout America, AmeriCorps members fulfill their pledge to "get things done."

In the short time since AmeriCorps' inception, its members have achieved impressive results. During this year, more than 50,000 AmeriCorps members will provide community service throughout the country.

You should use these guidelines if you are applying for an Indian Tribe program.

## **Available Funds and Eligibility**

#### Available funds

The Corporation announces the availability of approximately \$2,000,000 for new and continuing competitive AmeriCorps program grants to Indian Tribes. Eligible applicants may apply for operating funds to establish AmeriCorps programs.

## **Eligibility**

Under this application, Indian Tribes as defined in Appendix B may apply directly to the Corporation for National Service. We will distribute funds to Indian Tribes on a competitive basis.

## What's New for 2001?

#### **Cost Per Member**

The fiscal year 2001 Corporation budget cost per member is \$12,100, a cost of living increase of \$400 above prior year levels. The budget form provides instructions for calculating the Corporation cost per member, otherwise known as cost per full-time equivalent (FTE.)

## **Living Allowance**

The minimum fiscal year 2001 living allowance for a full-time member is \$9,300. The maximum living allowance you may provide is \$18,600. However, the amount of the living allowance that you may pay members with our funds and other federal funds may not exceed 85% of the minimum living allowance, or \$7,905. See complete information on page 11.

# PART II: WHAT YOU NEED TO KNOW ABOUT DESIGNING A PROGRAM FOR AMERICORPS MEMBERS

AmeriCorps funds and supports quality programs that get things done, encourage responsibility, expand opportunities, and strengthen communities. AmeriCorps members undertake service that has a maximum impact on our nation's communities and would not be provided without the service of AmeriCorps members and the volunteers they generate.

## **Getting Things Done**

Your program must provide opportunities for your community to define its problems and to solve them. You must be able to demonstrate that your program or the service you offer provides a direct benefit that the community values and that existing funds or volunteers do not already provide this service. In addition, your program service activities must demonstrate positive impact on the communities it serves. Program activities cannot duplicate the routine functions of workers. Nor may programs displace paid employees.

#### **Direct Benefit**

AmeriCorps provides a variety of specific and identifiable services to communities. For example, your program may renovate low-income housing or create a playground in a vacant lot. You may engage in human service projects such as tutoring, mentoring, or conflict resolution. Or you may coordinate volunteers whose service provides a direct benefit to the community. We do not generally consider clerical tasks or research a direct benefit. However, you may need some assistance to develop your project. For example, your project may use a team to provide meals, transportation, and health services to the homebound and you need to conduct a door-to-door survey of community residents to help identify those in need of this service. Because the survey in this instance serves as a springboard for providing a service, it satisfies our direct benefit requirement.

## **Issue Areas and National Priorities for 2001 Programs**

Each year the Corporation considers priorities within the four issue areas: education, environment, public safety, and other human needs. Our national priority for fiscal year 2001 within the four issue areas continues to be children and youth. In meeting this priority, programs may focus their efforts on serving children and youth or plan to recruit or coordinate youth volunteers to assist in program activities or both. Indian Tribe programs may respond to national or tribal specific priorities.

We recognize that some high-quality programs meet different priorities and it would dilute your effectiveness if you were to redesign your efforts to focus on children and youth. Examples include programs that work with homebound elders, programs that do groundwater contamination testing, programs that build houses for low-income people, or programs that help people who are unemployed find employment. If your program has such a mission, provides high quality services, and can demonstrate compelling

needs, we encourage you to apply. To the extent that the AmeriCorps members you recruit for your program are themselves young, their service itself is a benefit to youth.

## **Developing AmeriCorps Members**

We expand opportunities, helping those who help America. Because of their AmeriCorps service, members develop additional skills, gain valuable experience, and receive education awards that they can use to repay school loans. Although programs will have different impacts on members, depending on program design, all programs should seek to develop members by including the following components:

## Citizenship

You should use the service experience to help members achieve the skills and education needed for productive, active citizenship, including, if appropriate, structured opportunities for members to reflect on their service experiences.

## Supervision, Training, and Education

Your program must provide members with the supervision, training, skills, and knowledge they need to perform their tasks. You must give members the background information they need on a community and help them understand the community's need for a specific service or project. You may also provide, if appropriate, specific training in a particular field to your members. This includes training and education that help members explore career possibilities in areas such as child development, teaching, public health, or public safety. At the same time, we encourage you to provide training in cardiopulmonary resuscitation (CPR), conflict resolution, and communication skills. A qualified supervisor must provide members with regular and adequate supervision.

## **Support Services**

You must provide support services to members who are school dropouts by assisting them in earning the equivalent of a high school diploma. We encourage you to provide all members who are completing a term of service with information about education and career opportunities.

#### **Ethic of Service**

Service builds civic responsibility and enables participants to practice responsible citizenship. It helps youth make the transition into adulthood. Through service AmeriCorps enables members to see themselves as problem-solvers, not problems; to become leaders, not just followers; and to take personal responsibility.

At the start of their service all AmeriCorps members take the AmeriCorps pledge:

I will get things done for America – to make our people safer, smarter, and healthier.

I will bring Americans together to strengthen our communities.

Faced with apathy, I will take action.

Faced with conflict, I will seek common ground.

Faced with adversity, I will take action.

I will carry this commitment with me this year and beyond.

I am an AmeriCorps member, and I will get things done.

In order to create an *esprit de corps* for members, we encourage you to begin members' terms of service in June, September, and/or January. When you design "classes" of members that begin and graduate from their terms of service at the same time, you help to create a national AmeriCorps identity. This will also facilitate recruitment in concert with the academic year. If you lose AmeriCorps members between "classes," we encourage you to fill those slots with members who have had appropriate orientation and training prior to beginning their term of service.

We ask that you identify your program as part of the national service network and as a program in which AmeriCorps members serve. You can do this through the use of AmeriCorps logos, common application materials, and other means. You are not required to call your program AmeriCorps, although you may use the AmeriCorps name along with your own program's name.

To help develop an ethic of lifetime service, programs should provide opportunities for members to consider the meaning of the following line from the AmeriCorps pledge: "I will carry this commitment with me this year and beyond."

## **Strengthening Communities**

AmeriCorps strengthens communities through community involvement and consultation. AmeriCorps members help bring diverse individuals and groups together as a team to cooperate in achieving constructive change and to solve critical community problems.

## **Community Involvement and Consultation**

We see local involvement and input as vital to the development of quality service programs that sustain and build communities. You should use extensive broad-based local input to design, implement, and evaluate your project. This includes consultation with:

- representatives from the community you serve;
- members (or potential members) in your program;
- appropriate community-based agencies, foundations, businesses, local labor organizations representing employees of service sponsors, and local government.

Partnerships with such community groups may help to enhance organizational capacity and strengthen communities. They provide opportunities for you to collaborate and share technical expertise and resources.

Bringing various organizations and people together to accomplish a common goal mobilizes community resources. We encourage programs to involve AmeriCorps members in activities that recruit and engage volunteers in helping meet community needs. Engaging volunteers not only enables programs to accomplish objectives, it provides people with opportunities to serve. Leveraging volunteers and linking with

other existing service efforts (including other local Corporation-funded programs) can enhance program results and build community capacity.

## **Diversity**

Your program builds strong communities when it engages diverse members and staff in common service. You should actively seek to include members and staff from the communities where your project operates as well as men and women of different races, ethnicities, education levels, socioeconomic backgrounds, and physical and mental abilities. In our assessment of whether your program meets this criterion, we will take into account that your program objectives might require you to recruit members and staff who share a specific characteristic or background. Please note however, that your program cannot violate the non-discrimination, non-duplication, and non-displacement rules that govern member and staff selection.

If your program lacks diversity in one or more areas, it must strive in other ways to be diverse. You should intentionally create activities or provide opportunities for citizens to come together who might not otherwise serve or come into contact with each other. As you strive to achieve diversity, we encourage you to bring together younger and older members.

#### **Recruitment Tools and Resources**

The AmeriCorps Recruitment Office has a variety of tools available for programs to enhance their own recruitment efforts. While you will need to focus many of your efforts locally to recruit members for your program, we offer local and national recruitment tools to assist you in this process and advertise your program to potential recruits from all over the country.

#### **Web-Based Recruitment System**

AmeriCorps has recently launched a new recruitment section on the AmeriCorps website (<a href="www.americorps.org">www.americorps.org</a>). This enables prospective members to submit information about themselves and receive in return a listing of programs that match their interests and eligibility. Programs may participate in this system by posting their AmeriCorps assignments on the web, and in turn they may search a database of prospective members for their own recruitment outreach efforts. For more information, check out the website or contact your state office or state commission.

#### **Electronic application system**

As part of the web-based recruitment system, prospective members may apply electronically to participate in AmeriCorps programs. Programs will be able to group e-mail both prospects and applicants and alert them of program information and updates, interview schedules, and other service opportunities.

#### AmeriCorps hotline

1-800-942-2677 is the AmeriCorps hotline for prospective members to contact for information and application materials. Hotline operators will also be able to utilize the web-based recruitment matching system for those prospects without web access,

so they may gain the same program-specific information available that on-line visitors receive.

#### **Recruitment Manual**

A detailed manual full of techniques, tips, and samples is available for all AmeriCorps programs. Download it from the AmeriCorps website or contact the AmeriCorps hotline for a free copy.

#### **Brochures and other promotional material**

A series of brochures, posters, advertisements, and other promotional material that you may localize with your own recruitment message is available for your use. Call 1-800-942-2677 to receive a listing of available items and information about ordering.

#### Training and technical assistance

Recruitment staff are located in every cluster to assist programs with the web-based recruitment system and offer training in other recruitment techniques. Please contact the AmeriCorps hotline to find the recruitment office closest to you.

## **Leadership Opportunities**

We encourage programs to build member leadership capacity by providing opportunities for members to coordinate activities, recruit volunteers, and serve in team leader capacities in their programs. You may address leadership opportunities in either the program design section or in your member development objectives in your application. Please note, however, that members may not be assigned as the legal supervisors of fellow members.

## **AmeriCorps Leaders**

You may apply for an AmeriCorps Leader only if your organization has a currently funded AmeriCorps program. Any eligible Indian Tribe program that wishes to request a leader must write an additional narrative and must include the leader costs in the program budget form and narrative. For more information, see Appendix A.

## **Program Types**

You have great flexibility to design a program that "gets things done" in communities, develops the citizenship and skills of members, and strengthens the ties that bind communities together. You may assign members to individual projects or organize them in teams. Similarly, you may determine whether a full-time or part-time schedule is more appropriate to your program's goals. Our regulations provide a list of program types that illustrate the range of national service programs (see 45 C.F.R., Chapter XXV, Section 2522.110). You may find that your program fits more than one type because program characteristics overlap in some areas.

Some examples of types of programs are:

- community-based service programs that provide tutoring and mentoring for younger children and opportunities for them to participate in service projects after school, on weekends, and during school vacations;
- college-based programs in which student AmeriCorps members, including Federal
   Work Study students, perform substantial service in local schools or other community

settings;

- programs initiated by mayors and other local officials to integrate AmeriCorps members into community-wide strategies to meet local needs;
- immunization programs that target young children and their families;
- a full-time year round youth corps or summer youth corps program undertaking service projects with visible public benefits, including natural resource projects;
- programs placing members as service-learning coordinators in schools and youth organizations;
- programs using qualified members as teachers, teacher aides, and early childhood workers in communities with an inadequate number of such professionals; and
- programs using members to recruit and mobilize community volunteers to promote public safety.

To learn about a number of programs focusing on different issue areas you may visit our web-site at www.americorps.org.

We continue to encourage programs to focus on education, public safety, the environment or other human needs instead of trying to address all issue areas. Experience shows that it is difficult for a program to demonstrate its community impact when it tries to meet several educational, environmental, public safety, and other human needs at once. However, we recognize that certain programs such as volunteer generator models, youth service corps, or programs that operate in rural areas may operate more effectively by developing activities in more than one issue area. All programs should provide strategies you will use to demonstrate outcomes.

## **Program Size**

Your program should be large enough to make a significant difference in your community. While the actual size of your program may vary depending on the size of the community in which it operates, we encourage you to enroll at least 20 full-time equivalent members, regardless of whether members are placed individually or in teams. You may seek support for a program that enrolls less than 20 full-time equivalent members, particularly in rural areas. In that case, you should demonstrate why a smaller program is necessary or appropriate. In cases where you require one member or a few members, you may want to consider applying for AmeriCorps VISTA members.

For new programs proposing multi-site operations, we encourage pilot efforts in a limited number of communities; moreover, experience suggests that large expansions are difficult to manage. Programs should, therefore, evaluate their present infrastructure and capacity to expand when considering program size. We encourage all applicants, when considering program size, to examine cost-effectiveness by calculating the Corporation cost per member, calculated as total corporation funding divided by full-time-equivalents (FTEs).

## **Summer Programs**

We encourage, but do not require, you to operate a summer program as a component of your year-round program or to expand your operations during the summer months. Care must be taken to ensure that the summer component is consistent with the overall mission of your program and that you do not design it as separate from the year-round operation. You should also make sure that your summer program instills the ethic of service in the participants and is not just a summer job. Any members you add for a summer period must complete at least 300 hours of service.

## **Common Expectations for National Service Programs**

As part of the National Service Network, there are a number of opportunities for your programs to take part in national service days. We expect all national service programs, including AmeriCorps, to participate in one or more days of service, including but not limited to the Martin Luther King, Jr. holiday, National Volunteer Week, Youth Service Day, and Make a Difference Day. In addition, we expect programs with AmeriCorps members to participate in other national service activities such as common opening ceremonies (including the administration of an oath or affirmation), orientations, and training.

#### **Cross-Stream Collaboration**

We encourage our national service programs to engage in cross-stream collaboration. Cross-stream collaboration is most easily achieved if it is tied to program objectives. For instance, in the last few years America Reads programs have been most successful in helping children learn to read independently by the third grade with a cross-stream collaboration approach. If a number of programs focus on the same schools, the same neighborhoods, or the same after school programs, they can maximize resources by using each program's members or volunteers towards the same goal. Even if programs are not working on the same goal or in the same school or neighborhood, we encourage programs we support to meet within their communities on a regular basis to discuss areas of mutual interest. Sometimes these meetings lead to an idea for a joint project or joint training that again can maximize time and resources.

## **AmeriCorps on the Internet**

Programs with AmeriCorps members must have Internet and e-mail capability. We encourage you to subscribe to the AmeriCorps listserv run by the National Service Resource Center at ETR Associates. For further assistance or information on Internet access or the AmeriCorps listserv, call Donna Riggs at the National Service Resource Center at 1-800-860-2684, ext. 130 or e-mail at <a href="mailto:online-ta@etr.org">online-ta@etr.org</a>.

## **Web-Based Reporting System**

Programs that receive AmeriCorps grants must make use of the web-based reporting system (WBRS) to enroll AmeriCorps members and track their service hours, and track accomplishment data in order to submit progress reports. Use of WBRS requires a computer with access to the Internet.

#### **Member Terms of Service and Selection**

#### Terms of Service

Programs may engage members on a full-time or part-time basis. Full-time members must serve at least 1700 hours during a period of not less than nine months and not more than one year. Part-time members must serve at least 900 hours during a period of one or two years as indicated in the approved budget. A reduced part-time member must serve at least 300 hours during a period of not more than one year. Programs may propose any number of hours between 300 and 900 for reduced part-time members based on the program design. However, within a program, we generally require all reduced part-time members to serve the same number of hours. If a program has a need for greater flexibility, we will consider a proposal for two different sets of hours within the same program.

## **Eligibility for Additional Terms**

An individual may receive an education award only for the first and second terms of service in an approved AmeriCorps position. (Please note that an unsuccessful term counts as a term of service for these purposes.) In addition, there are strict limits on the use of federal funds to support an individual serving in a third or subsequent, term. While members may, in some cases, serve more than one term, mere eligibility for an additional term of service does not, however, guarantee selection or placement. You must base member eligibility for a subsequent term of service on at least a mid-term and end-of term evaluation of members' performance, that demonstrates but is not limited to: (1) members satisfactorily complete required number of hours; (2) members complete assignments, tasks or projects satisfactorily; and (3) members perform satisfactorily in criteria that you clearly communicated both orally and in writing at the beginning of the term of service.

## **Member Eligibility**

An eligible member is an individual who is an U.S. citizen, U.S. national or lawful permanent resident alien of the United States; who is at least 17 years of age at the commencement of service unless the member is out of school and enrolled (a) in a full-time, year-round youth corps program or full-time summer program as defined in the Act (42 U.S.C. §12572 (a) (2)), in which case he or she must be between the ages of 16 and 25, inclusive, or (b) in a program for economically disadvantaged youth as defined in the Act (42 U.S.C. §12572 (a)(9)), in which case he or she must be between the ages of 16 and 24, inclusive; or has a high school diploma or an equivalency certificate [or agrees to obtain a high school diploma or its equivalent before using an education award] and who has not dropped out of elementary or secondary school in order to enroll as an AmeriCorps member (unless enrolled in an institution of higher education on an ability to benefit basis and is considered eligible for funds under section 484 of the Higher Education Act of 1965, 20 U.S.C. §1091), or who has been determined through an independent assessment conducted by the program to be incapable of obtaining a high school diploma or its equivalent (provided that the Corporation has waived the education attainment requirement for the individual).

#### Selection

Each AmeriCorps program selects its members and the selection criteria may vary. However, your selection process must be non-partisan, non-political, and non-discriminatory. Additionally, your program must establish minimum qualifications according to the service that members provide. Successful completion of an AmeriCorps orientation period is a mandatory qualification for members. You also must ensure that you do not displace any existing paid employees. We encourage you to select members who possess leadership potential as well as a commitment to the goals of the national service program, regardless of educational level, work experience, or economic background.

#### **Member Benefits**

#### **Full-time Members**

Generally, you must provide a living allowance of between \$9,300 and \$18,600 per year to your full-time members. However, the amount of the living allowance that you may pay members with our funds and other federal funds may not exceed 85% of the minimum living allowance or \$7,905.

#### **Part-time Members**

We do not require you to provide a living allowance to part-time members. If you choose to provide part-time members with a living allowance, you may prorate their allowances according to the number of hours that they serve per year. For example, the living allowance for a part-time member who serves 900 hours can range from \$0 to \$9,300. The total contribution of our funds and other federal funds towards this living allowance cannot exceed 85% of the prorated, full-time, minimum living allowance. In the example of a part-time member who serves 900 hours, the maximum Corporation/federal contribution is \$4,924. We derive this number from the following calculation, 85% x [\$9,300 x 900/1700].

## **Exceptions**

**Prior Existence:** If your program existed prior to the National and Community Service Trust Act of 1993 (September 21, 1993), the law does not require you to provide living allowances to your members. If you choose to offer living allowances, they are exempt from the minimum requirement but not from the maximum requirement. Thus, you may offer full-time members living allowances between \$0 and \$18,600. If the allowance is \$9,300 or less, the portion that you may pay with the Corporation's and other federal funds cannot exceed 85%. For example, if a program chooses to pay its full-time members \$5,000, we will pay up to 85% of that amount or \$4,250.

Waiver or Reduction of Living Allowance: We may, at our discretion, waive or reduce the living allowance requirements of your program. You must demonstrate to our satisfaction that such requirements are consistent with the objectives of your program. Additionally you must show that without living allowances members will be able to meet the necessary and reasonable costs of living in the area in which the program is located. These costs include food, housing, and transportation.

**Residential Program:** If we have granted a waiver or reduction of the living allowance and your program provides your members with room and board, we will consider, on a case-by-case basis, allowing the portion of that living allowance that may be paid using Corporation and other federal funds to be between 85% and 100%.

#### **Education Awards**

Most AmeriCorps members who successfully complete a term of service will receive education awards for each year up to two years of service. Full-time members receive education awards of \$4,725. Part-time members who serve 900 hours receive \$2,362.50, half of \$4,725. Members who complete between 300 and 900 hours receive prorated awards based on \$2,362.50. Members may use their education awards up to seven years from completion of service. They may use their awards to pay for any combination of: (1) the costs of attendance at a qualified institution of higher education; (2) the costs of approved school-to-work programs; or (3) the costs of repaying qualified student loans.

While they serve, members who have out-standing qualified student loans may be eligible for forbearance on their payments. To qualify, they must contact their loan holders. Upon successful completion of members' terms of service, we will make payments for interest that accrued during the period of forbearance.

#### **Child Care**

You must make child care available to any full-time member who is eligible for and needs such assistance in order to participate in the program. We directly fund child care. We pay 100% of the allowance as defined by payment rates of the Child Care and Development Block Grant (CCDBG). We can provide technical assistance to your program. We can help you determine member eligibility, provider eligibility, and child care allowance. Direct payments will be made to the child care providers. We base member eligibility for child care on need. Members' needs must be consistent with the Child Care and Development Block Grant Act of 1990:

- Total family income of members must be less than 75% of the state median income as defined by the state under CCDBG guidelines; and
- Members must reside with and be a parent or guardian of a child under the age of

13.

When you accept members in your program that are receiving and continue to receive child care assistance from other sources such as a parent or guardian, they are ineligible for child care from your program. On the other hand, if members become ineligible for assistance because of their enrollment in your program, or the member certifies that he or she needs child care in order to participate in the program, you may provide child care.

#### **Health Insurance**

You must provide each full-time member with health insurance at the time you accept him or her into your program if the member is not otherwise covered by a health insurance policy that provides the minimum benefits below. If as a result of participation or if during the term of service, a member loses coverage through no deliberate act of his or her own, such as parental or spousal job loss, you must provide the member with a basic health insurance that meets our requirements.

## **Health Insurance Requirements**

You must provide health insurance coverage for eligible members. You may obtain health insurance for your members through any provider you choose, as long as the policy provides the minimum benefits and is not excessive in cost.

#### Minimum benefits

If your program has health insurance coverage, the coverage must provide or exceed these minimum benefits.

#### **Covered Services**

Physician services for illness or injury Hospital room and board Emergency room X-ray and laboratory Prescription drugs

#### Limited Coverage

Mental/nervous disorders Substance abuse

#### Annual limits

Deductible:

Not more than \$250 per individual

Coinsurance:

Member pays no more than 20% or alternatively, a comparable fixed fee Exception-mental and substance abuse may require a 50% co-payment

*Out-of-pocket:* 

Not more than \$1,000 per individual

Maximum Benefit:

At least \$50,000

If you elect to use a current health insurance policy that meets the above minimum benefit requirements, upon selection we may require you to provide specific information on the benefits and policy.

#### **Corporation Share of Health Insurance**

We pay 85% of the cost of a policy that meets the above requirements as long as we do not determine the cost to be excessive. We do not pay any share of the cost of the policy that does not include the minimum benefits. Nor do we cover any person other than members.

#### **Health Insurance for Part-time members**

In general, we do not pay the costs of health benefits for part-time members unless they serve full-time for a sustained period of time. For example, members may receive benefits when they serve in a summer program for 35 hours per week with other members who receive health benefits.

#### **Service Gear**

You may use grant funds to pay for a standard Service Gear package (AmeriCorps T-shirt, sweatshirt, hat, pin, decals, and buttons) for members. While it is optional, we encourage you to provide this package to your members. The standard Service Gear package is priced at \$33.00. Many AmeriCorps members serve in settings where a shirt with a collar is the appropriate attire. If your members need the shirt with a collar, you may include an additional amount of up to \$35, for a maximum total of \$68 of Corporation funds per member in your budget. We will also pay up to \$150 per member for additional safety apparel that is necessary for members to perform their daily service with a justification in the budget narrative.

#### **Reasonable Accommodation for Disabilities**

Programs and activities must be accessible to persons with disabilities, and you must provide reasonable accommodation to known mental or physical disabilities of otherwise qualified members, service recipients, applicants, and program staff. All selections and project assignments must be made without regard to the need to provide reasonable accommodation. By far, the vast majority of accommodations are inexpensive.

#### **Grievance Procedures**

You must establish a grievance procedure for members who believe that they have been unfairly released and for other grievances filed by members or other interested parties. The procedures must include an opportunity for a hearing and binding arbitration within statutory deadlines. Additionally, we encourage programs to establish an alternative dispute resolution procedure, such as mediation.

#### **Prohibited Service Activities**

While charging time to the AmeriCorps program, accumulating service or training hours, or otherwise engaged in activities associated with the AmeriCorps program or the Corporation, staff and members may not engage in the following activities:

- **a.** Attempting to influence legislation.
- **b.** Organizing or engaging in protests, petitions, boycotts, or strikes.
- c. Assisting, promoting, or deterring union organizing.
- **d.** Impairing existing contracts for services or collective bargaining agreements.
- **e.** Engaging in partisan political activities or other activities designed to influence the outcome of an election to any public office.

- f. Participating in, or endorsing, events or activities that are likely to include advocacy for or against political parties, political platforms, political candidates, proposed legislation, or elected officials.
- g. Engaging in religious instruction; conducting worship services; providing instruction as part of a Program that includes mandatory religious instruction or worship; constructing or operating facilities devoted to religious instruction or worship; maintaining facilities primarily or inherently devoted to religious instruction or worship; or engaging in any form of religious proselytization.
- h. Providing a direct benefit to:
  - i. a for profit entity;
  - ii. a labor union;
  - iii. a partisan political organization; or
  - iv. an organization engaged in the religious activities described in the preceding sub-clause, unless Grant funds are not used to support the religious activities.
  - v. a nonprofit entity that fails to comply with the restrictions contained in section 501(c)(3) of Title 26, except that nothing in this section shall be construed to prevent members or participants from engaging in advocacy activities undertaken at their own initiative.
- i. Voter registration drives by AmeriCorps members. In addition to being an unacceptable service activity, Corporation funds may not be used to conduct a voter registration drive.
- **j.** Clerical work, research, or fund raising activities unless such activities are incidental to the member's direct service activities.
- **k.** Other activities as the Corporation determines will be prohibited, upon notice to the Grantee.

Individuals may exercise their rights as private citizens and may participate in the above activities on their initiative, on non-AmeriCorps time, and using non-Corporation funds. The AmeriCorps logo should not be worn while doing so. In your application for funds, you should specify the actions you will take to ensure that members do not engage in improper activities. Suggestions for how to comply with this requirement include signing a certification that contains a listing of prohibitions, including a list in your members' training manuals or adding a clause to members' contracts that prohibit them from engaging in prohibited activities.

## PART III: GRANT TERMS AND REQUIREMENTS

#### **Grant Period**

We generally provide funding for a three year project period. Applications must include proposed activities and a detailed proposed budget for the first year of operation, estimated funds you will need in the second and third years of operation, and program objectives for the entire award period.

If we approve your application and enter into a multi-year award agreement, we will usually provide funding at the outset only for the first budget period of the program. The Corporation has no obligation to provide additional funding in subsequent years. Funding for the second and third budget periods of an approved program is contingent upon satisfactory progress in relation to the approved objectives, submission of proposed changes in activities or objectives, and a detailed budget and budget narrative for the applicable program year, the availability of funds, and any other criteria established in the award agreement.

#### Sizes of Grants and Restrictions

The grant size will vary by circumstance, need, and program model. You may have only one application covering a particular project pending before the Corporation at one time. For example, if a national nonprofit organization includes a local affiliate in its application to us, the local affiliate may not seek additional funds for the same project through an AmeriCorps\*State application.

## **Match Requirements**

Programs must provide and account for matching funds. We require all programs to raise some funds from the private sector, e.g., corporations, foundations, individuals, local businesses, and nonprofit organizations. Our statute requires, at a minimum, the following aggregate matches: Member Support Costs (at least 15 per cent) including living allowance, FICA, Unemployment Insurance, Worker's Compensation, and Health Insurance; and Program Operating Costs (at least 33 per cent) including Staff, Operating Costs, Internal Evaluation, and Administration.

The match for member support costs (excluding health insurance) must be in non-Federal cash. You may provide your share of operating costs in cash or in kind, and may use non-Corporation Federal funds as match if permitted by the rules governing those Federal funds.

## **Waiver of Program Operating Costs Match**

For program operating costs, the Corporation's share may generally not exceed 67 percent. However, we may waive in whole or in part this requirement for matching funds if we determine that a waiver would be equitable due to a lack of available financial resources at the local level. In requesting a waiver of this requirement, you should describe the reasons why there are inadequate local resources.

## **Types of AmeriCorps Grants**

## Operating Grants

Operating grants support fully developed plans to establish a new national service program or to support, expand or replicate existing national service programs. We may award operating grants for the purpose of replicating successful program models at other sites. We define replication as taking an existing program model and using it in a different setting with a different administrative structure.

## **Education Awards Program**

If you wish to apply for the Education Awards Program, do not use these application guidelines. We provide an allotment of national service education awards to organizations that can support program and participant costs through other sources that meet the AmeriCorps program requirements, and that are judged to be high quality according to the selection criteria. Under this program, we waive some of the AmeriCorps program requirements. Education Awards Programs do not have to provide child care, a living allowance or health care to participants. We have a separate set of guidelines for this program that you can request.

## PART IV: REVIEW PROCESS AND SELECTION CRITERIA

We frequently receive far more funding and project requests then we can award. We select applications using an extensive, multi-stage process that may include reviews by state commissions, peer review panels, and Corporation staff with approval when appropriate, by our Chief Executive Officer or Board of Directors.

During the peer review process, we use outside experts including community service practitioners, educators, administrators, former national service participants, and specialists in the areas of environment, public safety, education, and other human needs to evaluate the quality of applications. During the staff review we determine the relative quality among applications, but we also consider statutory funding requirements. Before staff recommends a program for approval, we may conduct interviews in person or through conference calls.

The following is a list of characteristics of the programs we fund, including statutory requirements we must consider:

- programs that are high quality, innovative, have the potential to be replicated by programs in other areas, and that can sustain themselves or the service activities with other support when the grant period ends;
- a wide range of program designs and approaches to community service that meet community needs;
- programs that are geographically diverse across the state, region, or country and include urban and rural areas;
- programs that sponsor AmeriCorps activities in areas officially designated as Empowerment Zones or Enterprise Communities by the U.S. Department of Housing and Urban Development and the U.S. Department of Agriculture;
- programs in areas affected by military downsizing;
- programs that demonstrate they can effectively develop and administer an AmeriCorps program with proper supervision, monitoring, evaluation, and financial controls; and
- programs that propose to foster Federal Work Study students in community service

In addition, we seek a diverse participant pool that includes young and older adults, a balance of individuals who have not attended college and those with college education experience, approximately equal numbers of men and women, individuals with disabilities and individuals of all races, ethnicities, and diverse economic backgrounds.

#### **Selection Criteria**

We use the following criteria to determine quality and select programs and projects that will receive assistance. These criteria apply to program outcomes as well as the initial selection.

State commissions may include additional criteria for programs they propose to fund with formula funds.

## **Program Design (60%)**

#### **Getting Things Done**

- Well-documented compelling community need
- Well-designed activities with measurable goals and objectives that meet community needs
- Well-defined roles for participants that lead to measurable outcomes or impact
- Effective involvement of target community in planning and implementation
- Ability to provide or secure effective technical assistance

#### **Participant Development**

- Effective plans for recruiting, developing, training, supervising, and recognizing participants
- Well-designed activities that promote an ethic of service and civic responsibility
- Well-designed plan to engage participants in high-quality service learning as defined by the Corporation<sup>1</sup>

#### **Strengthening Communities**

- Strong community partnerships, including well-defined roles for community partners
- Potential for sustainability, innovation, or replicability of project activities
- Enhanced capacity of organizations and institutions
- · Mobilization of community resources, including volunteers
- Bring together people of diverse backgrounds

## **Organizational Capacity (25%)**

- Ability to provide sound programmatic and fiscal oversight
- Sound track record in the issue area the project will address
- Well-defined roles for staff and administrators
- Well-designed plan or systems for self-assessment, evaluation, and continuous improvement

## **Budget/Cost Effectiveness (15%)**

- Adequate budget to support program design
- Commitment of applicant organization or host agency to securing resources for program implementation or sustainability
- Cost-effective within program guidance

The bullets under each subheading describe what we consider important and what you should include in your application narrative. Program Design includes three sub-categories and represents 60 percent of the information we use to evaluate and select each program. The

<sup>&</sup>lt;sup>1</sup> We encourage all applicants to include service-learning activities in their program design. However, this is only a selection criteria for Learn and Serve America

relative importance and rank order of the sub-categories for AmeriCorps is Getting Things Done, Participant Development, and Strengthening Communities.

## Reporting Requirements for Applicants Previously Funded By The Corporation

If your program is continuing or recompeting as a new applicant under these guidelines, all reporting from previous grant years must be up-to-date. Our staff will consider your program's record regarding timely receipt of reports and forms when making final funding recommendations.

## PART V: AMERICORPS INDIAN TRIBES APPLICATION INSTRUCTIONS

#### **Notice of Intent to Submit**

If you are an Indian Tribe and plan to submit a new or recompeting application to fund a program with AmeriCorps members, please send a notice by February 15, 2001 addressed to:

AmeriCorps Tribal Program Officer Corporation for National Service 1201 New York Avenue, N.W. Washington, D.C. 20525

The notice should include the name of your organization, address, contact person, and phone number. It should simply state that you plan to submit an AmeriCorps Indian Tribe application on March 28, 2001.

If you do not send a notice of intent to submit, you may still submit an application. Conversely, if your send a notice of intent to submit, you are not obligated to submit an application. The notice of intent to submit simply helps us to plan more efficiently for our review.

## **Compliance Requirements**

You must submit one unbound, single-sided original and two copies of the application. All applicants are encouraged to voluntarily submit an additional four copies of the application to expedite the review process. Facsimiles will not be accepted. Type and double-space the submission package in not less than 12-point font size, with one-inch margins. Please number the narrative pages. You must follow the page limits specified in the new program application instructions. We will not accept appendices/attachments. This includes annual reports, videos, brochures, or any supplementary material not requested in the application. We will not review any submission that does not comply with all of the above requirements except under extenuating circumstances as determined by us.

## **Review Criteria for New Applications**

The evaluation criteria and their percentage weights are:

Program Design	60%
Getting Things Done	
Participant Development	
Strengthening Communities	
Organizational Capacity	25%
Budget/Cost Effectiveness	15%

## I. New Program Application Instructions

#### A. General Submission Information

New applicants must submit an application that consists of the following components in the following order. <u>If your program is currently in its third year of operation, you must apply as a new program.</u>

- Table of Contents (one page)
- Title Page
- Budget Form and Budget Narrative
- Executive Summary (one page single-spaced)
- Summary of Current AmeriCorps Program Impact [for current grantees only] (no more than one page)
- Program Narrative (up to 20 pages double-spaced)
- Objectives
- AmeriCorps Leader Narrative (if applicable) (up to six pages double-spaced)
- Assurances and Certifications

## B. Table of Contents (one page)

Provide a table of contents that includes each of the items and their page numbers.

## C. Title Page

Follow the title page instructions on page 31.

## D. Budget Form and Budget Narrative

Prepare a budget narrative following the budget narrative instructions. From the budget narrative, complete the form. If you are applying for an AmeriCorps Leader, you must include costs for the Leader in the program budget.

## E. Executive Summary of the AmeriCorps Program (no more than one page single-spaced)

Provide a clear overview of the program. Be succinct and as comprehensive as possible. This should include a mission statement for the program, statement of need and expected impact of the program, and summary of the program design. The program design should at a minimum summarize how you will achieve the impacts.

## For Current AmeriCorps Grantees Only: Summary of current AmeriCorps Program impact (no more than one page)

Provide a clear description of program impact outcomes (include all years of AmeriCorps funding) and accomplishments in all three objective areas.

## F. Program Narrative (20 Pages)

The program narrative follows the Executive Summary and covers the information requested in sections A-C below. In addition to the narrative, we will also evaluate the objectives and budget in determining how well the application meets the criteria described above. Read the material contained in the instructions for the budget form before preparing your narrative. Include page numbers on each page of the narrative and provide information in the order listed.

#### 1. Program Design (60%)

Program design consists of three elements that are listed in rank order of importance:

Getting Things Done Participant Development Strengthening Communities

Provide clear information that addresses each section in detail. Please note that we will review and consider the Executive Summary of Current AmeriCorps Program Impact submitted by existing programs when evaluating the program design Section.

#### a. Getting Things Done

**Community needs:** the compelling community need(s) your program will address; process by which the local community identified the needs; how the mission of your organization relates to the identified need(s); how the program objectives meet the community need(s); the desired change or impact your program will have on the community.

**Proposed activities:** community service activities that members will perform; how the activities will help meet the goals of the program and impact the identified need(s); how "getting things done" objectives directly relate to the activities of the members and how you will measure outcomes or impact; criteria you will use for selecting service projects; description of a "typical day" for a member, including collaborations and partnerships integral to the program design; involvement of the community in planning; implementation of the program.

Capacity to provide or secure training/technical assistance: previous experience you have providing or securing technical assistance for project staff; training workshops, on-site consultant assistance, or any other type of technical assistance that you will provide to this program; types of materials you developed for previous projects and/or for this proposed program.

#### b. Participant Development

*Member Profile:* recruitment and selection process you will use, including the optional use of the national referral system; expected number and characteristics

of members, including racial or ethnic background, age, socioeconomic status, gender, educational attainment; member selection criteria, including minimum qualifications for members and any specialized skills required to carry out service assignments; measures that will ensure diversity; how you will place and supervise members; how you will prepare service sponsors and host sites for their AmeriCorps participation and how you will provide on-going support.

Ethic of Service: how you will develop a sense of AmeriCorps identity among the members and in the community; how members will develop an understanding of good citizenship and how they will inspire more members of the community to adopt an ethic of service; methods to ensure that AmeriCorps members build relationships with one another within each program site with people of diverse backgrounds as well as with AmeriCorps members in other programs and sites.

Training and Development activities: member training plan for the year with specific information on member training that prepares them for their term of service including opportunities for certification in related areas; provide a chart or list that includes as much of the following information as possible: training topic(s), number of members at the training, date of training, length of training; training opportunities you will make available to AmeriCorps members during the program year; how you will involve members in planning and implementation of program activities.

#### c. Strengthening Communities

Community you will serve: how AmeriCorps member activities will strengthen the community; description of community and relationship between your program and community; how your AmeriCorps program fits the overall mission of your organization; ways in which the program you propose builds on existing programs and does not duplicate a program already in the community.

Community partnerships: the process you used for selecting the community partners with whom the AmeriCorps members will perform service; the role each partner organization will play, including responsibility for various program aspects such as recruitment, design of program service activities, training, supervision, evaluation and grants management; how you will build support for the program among a variety of community sectors and bring together people of diverse backgrounds; how you will cultivate, strengthen and expand partnerships; the types of support and coordination you have with local governments, community based organizations, and others.

**Mobilization of community resources:** how you will recruit and utilize non-compensated volunteers; a strategy you will use to build the capacity of the community to support the service activities of this program when federal funding no longer supports it; how you propose to participate in community activities, service events, networking, and training; how you will communicate and collaborate with other AmeriCorps or Corporation funded programs.

#### 2. Organizational Capacity (25%)

Provide clear information that addresses each section in detail.

#### a. Ability to provide sound programmatic and fiscal oversight

Capacity to manage finances: show how this program will fit within the total operating budget of your organization; provide an organizational chart showing where you will place the program within your organization; describe experience in administering a federal grant; describe your capacity to provide on site monitoring of financial and other required systems utilized to administer the AmeriCorps grant.

**Principal program and fiscal staff:** key staff positions who will be responsible for the program and percentage of time dedicated to the AmeriCorps program; background and experience of these staff members; experience with a federal grant; plans to recruit, select, train, and support additional staff.

#### b. Sound track record in the issue area(s) the project will address:

Experience your organization has with the programmatic initiatives you proposed in this application; relevant major accomplishments in these areas.

## c. Well defined plans or systems for self assessment, evaluation, and continuous improvement:

Plans for how you will: collect basic demographic data on AmeriCorps members and program activities; provide evaluation training and technical assistance to sites; measure impact on the community.

Plans for how you will develop: systems to monitor progress toward annual objectives; systems to ascertain technical assistance needs; on-going processes you will use to monitor the program impact within the community; regular feedback processes from your primary stakeholders and how you will use feedback to improve quality.

## 3. Budget/Cost Effectiveness (15%)

Provide clear information that addresses each section in detail.

**Budget that supports the program design:** program narrative, budget, and budget narratives correspond; budget reflects program goals and design; match requirements are met; costs clearly demonstrate support for the AmeriCorps program.

*Cost-effectiveness:* cost per Full Time Equivalent (FTE) meets requirements; matching contributions demonstrate organizational support for the program.

**Sustainability**: ability to leverage structural and financial resources within communities including support from the private sector; plans for sustaining the program beyond the grant term.

## G. Objectives

Complete the AmeriCorps Objectives Worksheets following the instructions. Your objectives should be clearly linked to the program narrative and focus on the areas in which you expect to make the greatest impact. Allow time so that you address all of the components needed in developing an objective. Once you have completed a worksheet for each objective, transfer each summary statement onto the AmeriCorps Program Objectives Summary Form. Submit all worksheets and the summary form with your application.

## H. AmeriCorps Leader Narrative

You may apply only if your organization has a currently funded AmeriCorps program. If you are applying for AmeriCorps funds for the first time, you are not eligible to host an AmeriCorps Leader.

#### 1. Program Information

Provide the following information. Indicate the number of AmeriCorps VISTA Leaders and the number of AmeriCorps Promise Fellows you currently have. If your program previously hosted an AmeriCorps Leader, please indicate which year and site location.

#### 2. Program Design (60%)

#### a. Justification for an AmeriCorps Leader (one page)

Describe why your program is well suited to provide a quality leadership development experience for an AmeriCorps Leader and how your program will benefit from hosting an AmeriCorps Leader.

#### b. Leader Development (one page)

Review the "Instructions for Developing Service Leadership Activities" and the "Service Leadership Competencies" before completing this section. Clearly outline the needs of your program and the activities and learning objectives you propose for the Leader to meet those needs. Also include the methods by which you will assess the Leader's skills development during her/his term of service at your site.

#### c. Program Collaboration and Sustainability (two pages total)

Program Collaboration: Each AmeriCorps Leader will manage local, statewide, regional, and national activities that serve to strengthen national service. Review the "Ambassadorship Overview Sheet" for guidance in developing appropriate "ambassadorship" or community liaison activities. AmeriCorps Leaders are required to spend at least 25% of their 1700 hours on "ambassadorship" activities.

Outline the "ambassadorship" activities that you plan for the Leader to undertake during the year. These activities should reflect the collaborative priorities of the State commission.

Provide additional details about your program's current cross-stream collaborative efforts. If any of the Leader's "ambassadorship" activities require funding, indicate the source of these funds. Finally, attach a letter from the State commission indicating the type of support it will provide for the Leader's role in local, statewide, regional or national collaboration efforts. Programs selected to host an AmeriCorps Leader will submit a more detailed collaboration action plan.

Sustainability: As AmeriCorps Leaders may serve for only one term, describe how you plan to continue the Leader's primary activities after the term of service is completed.

#### 3. Organizational Capacity (25%) (one page)

Outline the plan for supervising the leader. Include the roles and responsibilities of the leader's supervisor, including meeting schedules, performance monitoring, and evaluation.

Also list the types of skills development and administrative support that you will provide or make available to the Leader. For example, will the leader attend local training events and statewide conferences? Will the leader participate on the InterCorps Council and be responsible for community-wide service projects? What resources are associated with these activities? (For administrative support, will the Leader have office space, a desk, and chair, access to telephone, fax, computer, and an e-mail account?) All leaders and supervisors must have access to the Internet in order to receive e-mails on the Leaders and Site Supervisors listsery. Sites that cannot provide consistent access to the Internet will not be selected.

## 4. Budget/Cost Effectiveness (15%) (one page)

Describe how the budget reflects the goals and program design for the AmeriCorps Leader and demonstrates support for the Leader. Do the narrative above, the budget and budget narrative correspond?

#### H. Assurances and Certifications

Read the certifications and assurances carefully. When you have done so, complete the form which certifies that your organization will comply with all the required Federal assurances and certifications.

## **II. Continuation Instructions**

Continuation instructions apply only to programs that are currently in their first or second year of operation. You should include the information below in your continuation request.

- Title Page
- Progress Report
- Next Year's Plan. Narrative of 3 to 5 pages covering changes to the previous year's program activities and/or program objectives as well as any specific Corporation request for responses to feedback from site visits or progress report reviews.
- Objective Worksheets and Summary Form (if you are changing any of your objectives)
- Budget Form and Budget Narrative
- Certifications and Assurances Form

#### Title Page for Program Applicants Instructions

#### Please type in black ink.

#### Item 1 Application Type

- Complete a separate Title Page for each program or state commission statewide initiative plan.
- Application types are listed by category of National, State Commission, and Tribes and Territories. Please use only one box to identify the type of
  funding you are requesting. If you include an AmeriCorps Leader site application with this program application, check the AmeriCorps Leader box in
  addition to the basic funding request. Only programs who have had a previous AmeriCorps grant will be considered for an AmeriCorps Leader.
- For applicants requesting funding under the state commission heading: the state commission will complete the appropriate box for formula or competitive program applicants.
- Indicate the three year program cycle for which you are requesting funding. For instance, if you are applying as a new program for 2000 check the program cycle 2000-2003.
- List the first year this program received AmeriCorps funding from the Corporation for National Service.
- List the program year within the program cycle for which you are seeking funds.

#### Item 2 Legal Applicant

- The Legal Applicant is the agency or Indian Tribe that takes formal responsibility and assumes liability for the program.
- The point of contact is often the supervisor of the person who has the day to day responsibility for administering the program. We will send notification of grant awards to this person at the address you provide.
- Fill in the address and as many of the remaining blanks as are applicable to your agency.

#### Item 3 Employer I.D. Number

Enter the legal applicant's 9-digit Employer Identification Number (EIN) as assigned by the Internal Revenue Service.

#### Item 4 Name of AmeriCorps Program

- Enter the name you will give your AmeriCorps Program, i.e. City Scholars, Reading Express, AmeriCorps Health Team.
- Enter the name and complete mailing address of the Program Director or the person who will have the day to day responsibility for administering the program. This is the contact and address the Corporation will use for publicity purposes and when we send mail directly to programs. If no one has been selected, enter the name of the person we can contact to discuss the programmatic aspects of the program. Indicate that this person is serving in an interim capacity.

#### Item 5 Budget

• If you are applying for the first year of a program, enter the total amount of funds you are requesting from the Corporation and the total program cost under first year. Include estimated funding for second and third years. If you are requesting funds for the second year of a program, enter the total amount of funds you are requesting from the Corporation and the total program cost under second year. Include estimated funding for the third program year. If you are requesting funds for the third program year, enter the total amount of funds you are requesting from the Corporation and the total program cost under final year.

#### Item 6 Issue Areas and Priorities

- Check the boxes only for the primary types of activities your program will perform. All AmeriCorps programs must address at least one of the issue areas.
- Check the appropriate circle if your program addresses a priority the Corporation for National Service identifies in the application guidelines (national) OR if your program addresses one of the priorities the state commission (state) identifies.

#### Item 7 Population to be Served

- Check the box or boxes that indicate the population your program will serve.
- Check the appropriate box if the area you will serve is in a HUD-designated or Department of Agriculture Empowerment Zone or Enterprise Community.

#### Item 8 Certification

• Enter the name, title, and phone number of the official who has the authority both to commit the organization to accept federal funding and to carry out the proposed program. Submit the original ink-signed copy of the authorizing official's signature. Approval of the application by the Corporation may not take effect until a signed certification is submitted.

An TI	neriCorps Application TLE PAGE FOR PROGRAM APPL	ICANTS				
Please type or print in black ink.			Please leave blank for Corporation use.			
Dat	e of Submission:					
	AmeriCorps Other:(Sp	anization Consider Co	Commission Competitive To Be Checked by Formula State Commission Education Award Program AmeriCorps Leader Statewide Initiative  (Special initiative)  Year of first AmeriCorps fur			
2.	Legal Applicant: Legal Applicant Point of Contact: Address (please do not use P. O. Box): City: Phone: Email:		State: Fax: ( )	Zip:		
3.	Employer I.D. Number:					
4.	Name of AmeriCorps Program: Responsible Person: Address (please do not use P. O. Box): City: Phone: Email:		State: Fax: ( )	le:		
5.	Budget: Corporation Funds Requested: Total Program Cost:	First Year	Second Year \$	Final Year \$		
6.	Issue Areas: Priorities:	Education Pub  National	olic Safety Environr - OR - O State	<b>—</b>		
7.	Population to be served:	Urban Empowerment Zone	Rural Enterprise Community	Other		
8.	Certification: The applicant certifies to the best of his application has been duly authorized to applicants if the assistance is approved.	by the governing body of the appl				
	Name:	Signature: Phone: (	)	Date:		

#### **Executive Summary Instructions**

Please type the Executive Summary.

The purpose of the executive summary is for you to provide short, clear, concise statements about your proposed program. It is, in fact, a series of "sound bites" that paints a clear picture of your program and the service it will complete. The executive summary is exempt from the double-space rule and may be single spaced.

#### For All Applicants:

#### **Executive Summary of the AmeriCorps Program (no more than one page)**

#### Statement of Need

• The overall purpose of AmeriCorps is to help local communities address critical unmet needs. Provide a description of the critical need that has prompted your organization to submit an AmeriCorps proposal. Examples: Sometown has a city-wide high school drop out rate of 50%... Only 42% of Sometown's first through third graders read at grade level... Only 2% of the homeless population gets assistance in moving to permanent housing...The pollution in the Sometown River has steadily increased over the past 10 years so that fish and other marine animals are no longer able to live in the river.

#### Mission Statement

• Include the mission statement for your agency, organization or collaborative that is supporting the AmeriCorps program. In this case, we define "mission statement" as a description of the overarching purpose of the entity. If there is not a clear connection between the statement of need and the mission of your organization, please describe why it is supporting a program that addresses the need listed above. Examples of mission statements might be: to enhance awareness and promote citizen involvement in natural resource management; to connect educational institutions with the community in order to facilitate the application of knowledge and learning; to assist individuals and families in accessing community resources.

#### Program Goal

• Explain what part of the identified need you will address in your proposed AmeriCorps program. For instance, if the need is a soaring rate of high school drop-outs in the city, the goal of the program might be to decrease the high school drop-out rate in two high schools.

#### **Program Summary**

• Provide a concise description of your proposed AmeriCorps program. This should include the activities that AmeriCorps members perform to reach the program goal(s) and the expected impact(s) of the program.

## For Current AmeriCorps grantees only:

## Summary of Current AmeriCorps Program Impact (no more than one page)

Provide a clear description of the program outcomes and impact (include all years of AmeriCorps funding) and accomplishments in all three objective
areas. Relate the impact directly to the need described above and to the specific goal of the program.

#### **Budget Narrative for Program Applicants Instructions**

Please type in black ink.

It will be easier to complete the budget narrative first, using the line items on the form as a guide, and then transfer the totals to the budget form. You should organize the budget narrative in the same order as the Budget Form and clearly identify requested Corporation Share and Grantee Share. Your grantee shares in specific items should meet at least the minimum requirements as described below. If you are applying for an AmeriCorps Leader, include the costs for the Leader in the budget narrative.

You must complete the narrative for both funds requested from the Corporation and for other Federal/State/Local/Private funds. Show whether the grantee share is in-kind or in cash and whether the cash match comes from other federal versus nonfederal funds. For each of the line items contained on the Budget Form, you must provide a full explanation in the budget narrative that explains the item, its purpose and shows how you calculated the cost, in an equation format where appropriate. For example, break travel down into discrete components, and then prepare equations showing the number of anticipated trips, the number of travelers, and the estimated cost.

#### Budget Item A - Member Support Costs

The narrative should clearly identify the number of members you are supporting by category (i.e. full time, part-time, summer, etc.) and the amount of living allowance they will receive identifying Corporation share and your cash match share. There are limits on the Corporation share of member support costs. See member benefits. Indicate the source of the health insurance coverage and the number of members.

#### Budget Items B-E - Program Operating Cost

There are limits on the Corporation share of program operating costs. Do not include the living allowance, health care, and childcare costs in the calculation of the program operating costs. There are separate budget requirements for living allowance and health care.

Clearly identify the number of staff, position titles, annual salary, and the percentage of staff time that will apply to the grant. You must include a brief statement of responsibilities for each position.

You must individually list in the budget equipment with a unit acquisition value of \$5,000 or greater.

Our share of administrative costs cannot exceed 5% of total Corporation funds that you actually expend under this award. To arrive at our maximum share of 5%, multiply the sum of Subtotal A, plus Subtotal B through E in the Corporation share column by 5.26%. Your match for administrative costs may not exceed 10% of all direct cost expenditures. If you want to claim more than 10% match in administrative costs, you must have or obtain an approved indirect cost rate. Where appropriate, we will establish an indirect cost rate that you may use for this and other Federal awards. If you are using an indirect rate, you must clearly indicate which Federal agency approved the rate, period of time the approval covers, and provide a copy of the indirect cost rate agreement.

You may provide your share of operating costs through cash or in-kind contributions. In-kind contributions are the value of goods or services you or a third party donates in support of the project. The share of funds may come from a number of sources, including federal. However, we also require that you raise some of the funds from the private sector, e.g. corporations, foundations, individuals, local businesses, or nonprofit organizations.

#### Sources and Types of Match Contributions

At the end of the budget narrative, please include a chart that indicates the source and amount (or estimate) of match. An example follows:

Source	Amount in cash	In-Kind	Intended Purpose
Burger Palace	\$1,000	\$500 in food	In-kind will be donated food for
			service events.
			Cash will be used for supplies
City Foundation	Range: \$20,000-50,000		Cash will be used for salaries and
			supplies.
The Book Store		\$1,000 in books	Used for literacy program

#### Narrative Sample

A sample of a budget narrative for some of the cost categories follows:

··· p·································	<u>Corpora</u>	tion Share	<u>Grantee</u>	<u>Total</u>	
Staff 1 Program Director: 10% @ \$35,000 = \$3,500 (Overall project management)	\$3,000		\$500	\$3,500	
2 Project Coordinators: 100% of time @ \$20,000 each = \$40,000 (Provides daily supervision to members, training, monitoring, progress report	\$34,000 rts)	)	\$6,000	0 \$40,000	)
Travel to State Commission Workshop 2 staff x (2 days x \$120 per Diem) + mileage (150 miles x .25 mile) = \$51	7.50	\$317.50	١	\$200.00	\$517.50
Training for AmeriCorps members (ACMs)					
100 members x \$50 = \$5,000 AmeriCorps Leader	\$7,650	\$3,500	\$5,350	\$2,000 \$13,000	\$5,500 )

#### Projected Budgets for Second and Third Program Year

If you are applying for the first year of the program, include projected budgets for years 2 and 3. If you are submitting information for the second program year, include a projected budget for year 3. You do not have to describe each line item of the projected budget, but you should indicate the line items that you expect to increase or decrease in future years.

#### **AmeriCorps Program Budget Form Instructions**

Please type budget form or recreate comparable form on the computer.

The budget should be sufficient to perform the tasks described in the proposal narrative. Do not include unexplained amounts for miscellaneous or contingency costs or unallowable expenses such as entertainment costs. Round all figures to the nearest dollar. Do not request cents. If you are applying for an AmeriCorps Leader, include the costs for the Leader in the program budget.

#### **Program Cycle**

Check the program cycle that corresponds with the year in which you submitted a new application to the Corporation. Give the program year within
the program cycle that this budget will cover.

#### Original/Revised

- Use this budget form for the original and all revised budgets. At the beginning of each program year, you will submit an original budget for that program year. If necessary, you should mark subsequent budget revisions as such with the date of revision.
- You must attach a budget narrative to the budget form.

#### Legal Applicant/Program Name/Site Location

- From the title page, copy the name of the Legal Applicant (item 2) and name of the Program (item 4).
- Include the site location information only for national direct programs.

#### Box 1

- In column a, if you have summer only members, indicate the number of hours they will serve in the space next to "Summer Only". All members should serve the same specified number of hours. The minimum is 300. If you have reduced part-time members other than summer members, indicate the number of hours they will serve in the space next to RPT.
- In column b, indicate the number of members in each category who will receive a living allowance that uses Corporation funding. If you are requesting an AmeriCorps Leader, include the Leader in the number of full-time members.
- In column c, indicate the number of members in each category who will receive a living allowance from a source other than the Corporation or who will not receive any stipend. (All full-time members must receive a stipend).
- In column d, calculate the number of FTE (full-time equivalents) using the formulas listed in the box. At the bottom of column d, indicate the total number of FTE for the program by adding all numbers in column d.

You must match member support costs with non-Federal cash. The source may be state, private sector or other funds in accordance with applicable AmeriCorps requirements.

#### Item A Member Support Costs

- Copy the numbers from Box 1, column b to the "Number of Members" category.
- Full-time members. Generally, all full-time members must receive a living allowance between \$9,300 (minimum) and \$18,600 (maximum). We will fund up to 85% of the minimum living allowance amount (\$9,300 x .85 = \$7,905). If you want to provide a higher living allowance in excess of the minimum living allowance amount of \$9,300 you must provide a grantee match for all funds over \$7,905. For example, if you desire to provide a \$10,000 living allowance to your members you would have to provide a \$2,095 match (\$1,395 would have to be cash from non-federal sources) if you requested the maximum Corporation share of \$7,905. Programs in existence prior to September 21, 1993 (see section under What You Need to Know About Designing a Program for AmeriCorps Members—Member Benefits—Exceptions) may offer a lower living allowance than the minimum, but Corporation funds will support only 85% of the total amount.
- AmeriCorps Leaders. All AmeriCorps Leaders serve a full-time term. They must receive a living allowance of \$13,000. The Corporation will fund only 85% of the minimum member living allowance (\$9,300 x .85 = \$7,905. See above.) The Grantee must provide a grantee match of \$5,095 from non-federal sources.
- All Part-time members. You are not required to provide living allowances for part-time members. However, if you decide to do so, you may provide a prorated living allowance (especially important if a you have both full and part-time members). The calculation is [0 up to minimum living allowance of \$9,300 x (# of service hours for program year ÷ 1700 service hours)]. Examples follow:
- One Year Part-time members. Part-time members completing 900 hours of service in one year could receive up to \$4,924 for the year with a maximum Corporation match of \$4,185 (\$4,924 X .85). Calculate the \$4,924 by multiplying \$9,300 by (900 service hours ÷ 1700 service hours).

- One Year Reduced Part-time members. Part-time members completing 450 hours of service in one year could receive up to \$2,462 for the year with the maximum Corporation match of \$2,092 (\$2,462 X .85). Calculate the \$2,382 is by multiplying \$9,300 by (450 service hours ÷ 1700 service hours).
- Summer Only members. Part-time members completing their service in a summer term should complete a predetermined number of hours that you designate. For instance, if the you determine that all summer members will serve 350 hours, you could base living allowances on the following calculation. \$9,300 X (350 service hours ÷ 1700 service hours) = \$1,915.
- FICA. Unless specifically exempted by the IRS, all programs must pay FICA for any member receiving a living allowance, even when we do not supply the living allowance. In the first column next to FICA, indicate the number of members who will receive FICA. Calculate your share of FICA at 7.65% of the total amount of the living allowance and prorate in the same proportion as the Corporation and Grantee match.
- Workers' Compensation. Some states require workers' compensation for their AmeriCorps members. These rates vary by state. You must check with your State Department of Labor or state commission to determine if you are required to pay workers' compensation and at what level. If you are not required to pay workers' compensation you must obtain Occupational, Accidental, Death and Dismemberment coverage for members to cover in-service injury or incidents.
- NOTE: You must offer health care benefits to full-time Members in accordance with Corporation requirements. Except as stated below you may not pay health care benefits to part-time Members with Corporation funds. You may choose to provide health care benefits to part-time Members from other sources (i.e., non-Corporation). Part-time Members who are serving in a full-time capacity for a sustained period of time (such as a full-time summer project) may be eligible for health care benefits supported with our funds, subject to applicable match requirements. However, we must either approve this in the grant agreement or by prior written approval.
- Health Insurance. In the first column next to Health Insurance, indicate your number of members who will receive the program's existing health care benefits. If you have an existing health benefit policy for your full-time members that meets minimum requirements you may request 85% of those funds from us. You must match the remainder in cash, the Corporation will not pay for dependent coverage. Separate health insurance is not required for tribal AmeriCorps members covered by the Indian Health Service. Tribal programs may count \$924 per full-time member as match.
- Other. Include any other required member support costs here. Some states require unemployment coverage for their AmeriCorps members. Rates vary by each state. You cannot charge the cost of unemployment insurance taxes to the grant unless mandated by State law. You are responsible for determining what State law requires via your state commission, legal counsel, or applicable state agency. If state law requires unemployment coverage, include the cost in this line item. We will fund 85% of these expenses when mandated by state law.
- **Subtotal A.** Add each column to arrive at subtotal. Then calculate actual percentage for Corporation share and Grantee share by dividing each of these shares by the total.

You must match at least 33% of the total of items B-E below with cash or in-kind contributions. The sources may be Federal, state, private sector, or other funds in accordance with applicable AmeriCorps requirements.

#### Item B Other Member Support Costs

- In this section include any training, education, and other costs that relate directly to an AmeriCorps member or Leader.
- Subtotal B. Add each column to arrive at subtotal.

#### Item C Staff

- Salaries. Include the portion of staff costs that are attributed directly to the operation of an AmeriCorps program or project.
- Benefits. Include costs of fringe benefits for staff working on the AmeriCorps project.
- Training. Include the costs associated with training of staff working on the AmeriCorps project.
- Other. Include any other staff related costs. You may include costs for consultants related to the program operations. You should include consultants used for evaluation or administration related functions in Item E or Item F, respectively. Payments to individuals for consultant services under this grant may not exceed \$443 per day (exclusive of any indirect expenses, travel, supplies etc).
- Subtotal C. Add each column to arrive at subtotal.

#### Item D Operating Costs

- Include costs that are directly related to operating the AmeriCorps program. Examples follow.
- Travel. Costs associated with transportation, lodging, subsistence and other related expenses for staff and AmeriCorps members outside their local service site.
- Corporation Sponsored Meeting. If you are an Indian Tribe, U.S. Territory, or a program applying through the state commission, you should include \$2,000.00 in this line item to cover the cost of Corporation-sponsored technical assistance meetings. National Direct operating sites should include \$750.00 in this line item to cover these costs.

- **Supplies.** Include the funds for the purchase of supplies and materials, including Service Gear and equipment that does not fit the definition below. You must individually list any single item costing more than \$1,000.
- Local Transportation. Costs associated with traveling locally such as bus passes to local sites, mileage reimbursement for use of a car, etc.
- **Equipment**. Equipment is defined as tangible non-expendable personal property having a useful life of more than one year <u>AND</u> an acquisition cost of \$5,000 (five thousand) or more <u>per unit</u> (including accessories, attachments, and modifications). Include items that do not meet this definition in supplies above. Purchases of equipment are limited to 10% of the total grant amount (line items A-F).
- Other. Allowable costs in this section also may include space rental (for sites where programs are run; national office space rental may be unallowable), utilities, and telephone and Internet expenses that are directly and specifically used for AmeriCorps members and directly involve staff. If shared with other projects or activities, you must prorate the costs equitably. List each item and provide a justification in the budget narrative.

### Item E Evaluation

Include costs for program evaluation activities, including additional staff time you did not budget, use of evaluation consultants, purchase
of instrumentation and other costs specifically for this activity. This does not include the daily/weekly gathering of data to assess
progress toward objectives, but is a larger assessment of the impact your program is having on the community as well as an assessment
of the overall systems and program design.

### Item F Administration

- **Definitions.** Administrative costs means general or centralized expenses of overall administration of an organization that receives Corporation funds and does not include particular Program or project costs. For organizations that have an established indirect cost rate for Federal awards, administrative costs mean those costs that are included in the organization's indirect cost rate. Such costs are generally identified with the organization's overall operation and are further described in Office of Management and Budget Circulars A-21, A-87, and A-122. For organizations that do not have an established indirect cost rate for Federal awards, administrative costs include:
  - costs for financial, accounting, auditing, contracting or general legal services except in unusual cases where they are specifically approved in writing by the Corporation as program costs;
  - ii. costs for internal evaluation, including overall organization's management improvement costs (except for independent and internal evaluations of the Program or project evaluations that are specifically related to creative methods of quality improvement); and
  - iii. costs for general liability insurance that protects the organization(s) responsible for operating a Program or project, other than insurance costs solely attributable to the Program or project.

Administrative costs may also include that portion of salaries and benefits of the Program's director and other administrative staff not attributable to the time spent in support of a specific Program or project. The principles that pertain to the allocation and documentation of personnel costs are stated in the OMB circulars that are incorporated in Corporation regulations [45 CFR 2541.220(b)].

Administrative costs <u>do not</u> include the following allowable expenses directly related to a Program or project (including their operations and objectives), such as:

- i. allowable direct charges for members, including living allowances, insurance payments made on behalf of members, training and travel:
- ii. costs for staff (including salary, benefits, training and travel) who recruit, train, place or supervise members or who develop materials used in such activities, if the purpose is for a specific Program or project objective;
- iii. costs for independent evaluations and any internal evaluations of the Program or project that are related specifically to creative methods of quality improvement;
- iv. costs, excluding those already covered in an organization's indirect cost rate, attributable to staff that work in a direct Program or project support, operational, or oversight capacity, including, but not limited to: support staff whose functions directly support Program or project activities; staff who coordinate and facilitate single or multi-site Program and project activities; and staff who review, disseminate and implement Corporation guidance and policies directly relating to a Program or project; space, facility and communications costs that primarily support Program or project operations, excluding those costs that are already covered by an organization's indirect costs rate; and
- v. other allowable costs, excluding those costs that are already covered by an organization's indirect cost rate, specifically approved by the Corporation as directly attributable to a Program or project.
- **Limitation by statute.** The Corporation share of administrative costs cannot exceed 5% of total Corporation funds <u>actually expended</u> under this award. To arrive at the Corporation maximum share of 5%, multiple the sum of Subtotal A, plus Subtotal B through E in the Corporation share column by 5.26%

- **Fixed 5%.** If approved on a case-by-case basis by the Corporation, the grantee may charge, for administrative costs, a fixed 5% of the total of the corporation funds expended. In order to charge this fixed 5%, the grantee match for administrative costs may not exceed 10% of all direct cost expenditures. These rates may be used without supporting documentation and are in lieu of an indirect cost rate.
- Indirect Cost Rates.
  - i. If grantees have an approved indirect cost rate, such rate will constitute documentation of the grantee's administrative costs including the 5% maximum payable by the Corporation and the grantee match of administrative costs.
  - ii. If a grantee wants to claim more than 10% match in administrative costs it must have or obtain an approved indirect cost rate. Where appropriate, the Corporation will establish an indirect cost rate that may be used for this and other Federal awards.
- Consistency of treatment. To be allowable under an award, costs must be consistent with policies and procedures that apply uniformly to both federally financed and other activities of the organization. Furthermore, the costs must be accorded consistent treatment in both federally financed and other activities as well as between activities supported by different sources of federal funds.

To calculate the maximum allowable Corporation share of administrative costs, multiply 5.26% by the sum of Corporation share subtotal A plus Corporation share subtotal B through E. This total is the maximum amount the applicant may request from the Corporation for this line item.

### Item G Total Program Operating Costs

Add Items B through F for program operating costs.

Then calculate the actual percentage of match for the Corporation share and the Grantee share by dividing each of these shares by the total of Item G. The maximum Corporation share is limited to 67% of the toal amount of Item G.

### Item H Total Budget

Add Items A and G for total budget.

### Item I Corporation Cost per FTE

Enter the Total Corporation Share from Item H. Divide the total from Item H by the total number of FTEs from Box 1. Enter the result in the space for Corporation Cost per FTE.

Program Cycle: 2000-0	03 <b>○</b> 2001-04 <b>☐ Revised</b>	<b>2</b> 2002-05	Progran	n Year:
Please attach the budget narrative to this page.		(Da	te of revision)	
Legal Applicant Name:  Program Name:  Site Location (City, State, Zip):  (for National Direct programs Only)				
BOX 1 AmeriCorps Member Po	ositions Requeste	<u>d</u>		
All 1 Year Full Time 1700 1 Year Part Time 900 2 Year Part Time <sup>1</sup> 900 1 Year Reduced Part Time (RPT)	rporation Living lowance Provided	(c) No Corporation Allowance Prov	b + c (b + c) ÷ 2 (b + c) ÷ 4 [(b + c) x a] ÷	(d)Number of FTEs
please check this box ☐ and identify how  2 If you are proposing one-year part-time 450	many:	_		
A. Member Support Costs  1 Year FT 1700 hours 1 Year PT 900 hours 2 Year PT 900 hours Summer hours Other RPT hours	Number of Co Members	rporation Share	Grantee Share	Total
(7.65%) FICA Workers' Compensation Health Insurance Other SUBTOTAL A.				- — — — — — — — — — — — — — — — — — — —
	1	centage: <u>%</u> (Maximum 85%)	Percentage:(Minimum 15%)	(Total 100%)
B. Other Member Support Costs Training and Education	- -			
Other (please specify in Budget Narrative)				
SUBTOTAL B.				

## AMERICORPS BUDGET FORM Page 2 **Corporation Share Grantee Share** Total C. Staff Salaries Benefits **Training** Other (please specify in Budget Narrative) SUBTOTAL C. D. Other Operating Costs Travel Corporation sponsored training **Supplies** Local Transportation Equipment (not greater than 10% of A through F) Other (please specify in Budget Narrative) SUBTOTAL D. E. Evaluation SUBTOTAL E. F. Administration To arrive at the Corporation's maximum share of 5%, multiply the sum of Subtotal A plus Subtotal B through E in the Corporation Share column by .0526. Program/Operating Site State Commission (for State programs only) SUBTOTAL F. G. Total Program Operating Costs (B through F) Percentage: \_ Percentage: \_ (Maximum 67%) (Minimum 33%) (Total 100%) Total Budget (A + G) H. Corporation Cost per FTE (full-time equivalent position) Total Corporation Share (Line H)

OMB Control No.: 3045-0047 Expiration Date: 2/28/03

Divided by Total Number of FTEs (Box 1)

÷

Corporation Cost per FTE

### AMERICORPS PROGRAM OBJECTIVES SUMMARY FORM

Date of Submission _	
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Please type. Please include each of the program objective summary statements from Box 6 of the AmeriCorps Objective Worksheets in the space below. Submit this form, not the worksheets, to the Corporation with your program application. If you have more than three objectives in any category, duplicate this form to record additional objectives. Program Cycle: **2** 2000-03 **2** 2001-04 Legal Applicant: **2** 2002-05 Site Location (City, State): (for National Direct programs only) **Getting Things Done Member Development** 1. 2. **Strengthening Communities** 

A M E R I C O R P S O B J E C T I V E W O R K S H E E T

Please identify objective category and then indicate the number of the objective. Please note that objective one serves at the program's primary objective.

Ca	category (Select One)		Number (3	select One)		
	☐ GETTING THINGS DONE ☐ MEMBER DEVELOPMENT ☐ STRENGT	HENING COMMUNITIES	<u> </u>	□ 2	□ 3	
Ru	duilding Objectives			For example		
1.	. What <b>activity</b> will members engage in? How <b>many members</b> will engage in this act engage in the activity? <b>With whom</b> (general category: students by grade level, paren crimes, etc.) and <b>how frequently?</b>	ts, senior citizens, victims	of recent	6 members w identified by to achievers, eac in Brook, Pon Elementary S	eachers as lo h day for 1 ad, and Stre school.	ow <b>hour</b>
2.	. What will <b>change</b> as a result of the activity? (Be sure that there is a direct connection <i>change</i> .)			Students' acad performance	will be enha	anced.
3.	. What <b>tools/methods</b> will the program use to measure the change? (Please identify the will use.)	specific instrument the pr	ogram	Tracking shee grades, teach and quarterly	er anecdote	
4.	. How much change will indicate success? Over what period of time? How many (no will achieve this level of change?	imbers or percentage) bene	eficiaries	85% of studer demonstrate in at least one go tutored subje course of the	ncrease in gr rade level in ct over the	n the
5.	. How many people will directly benefit from this activity?			150 students	will benefit.	
wit	Restate your complete objective (steps $1-5$ ). ample: 6 members will tutor 150 low-achieving students (as identified by teachers), each with 85% of the students demonstrating increase in grades of at least one grade level in y tracking sheet for daily grades, teacher observations and quarterly test scores.					

### **Certifications and Assurances**

### Instructions

By signing and submitting this application, as the duly authorized representative of the applicant, you certify that the applicant will comply with the Certifications and Assurances described below.

### a) Inability to certify

Your inability to provide the certifications or assurances listed below will not necessarily result in denial of a grant. You must submit an explanation of why you cannot do so. We will consider your explanation in determining whether to enter into this transaction. However, your failure to furnish an explanation will disqualify your application.

### b) Erroneous certification or assurance

The certifications and assurances are material representations of fact upon which we rely in determining whether to enter into this transaction. If we later determine that you knowingly submitted an erroneous certification or assurance, in addition to other remedies available to the federal government, we may terminate this transaction for cause or default.

### c) Notice of error in certification or assurance

You must provide immediate written notice to us if at any time you learn that a certification or assurance was erroneous when submitted or has become erroneous because of changed circumstances.

### d) Definitions

The terms "covered transaction", "debarred", "suspended", "ineligible", "lower tier covered transaction", "participant", "person", "primary covered transaction", "principal", "proposal", and "voluntarily excluded" as used in this clause, have the meanings set out in the Definitions and Coverage sections of the rules implementing Executive Order 12549. An applicant shall be considered a "prospective primary participant in a covered transaction" as defined in the rules implementing Executive Order 12549. You may contact us for assistance in obtaining a copy of those regulations.

### e) Certification requirement for subgrant agreements

You agree by submitting this proposal that if we approve your application you shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by us.

### f) Certification inclusion in subgrant agreements

You agree by submitting this proposal that you will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion-Lower Tier Covered Transactions," provided by us, without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

### q) Certification of subgrant principals

You may rely upon a certification of a prospective participant in a lower-tier covered transaction that is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless you know that the certification is erroneous. You may decide the method and frequency by which you determine the eligibility of your principals. You may, but are not required to, check the List of Parties Excluded from Federal Procurement and Nonprocurement Programs.

### h) Non-certification in subgrant agreements

If you knowingly enter into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the federal government, we may terminate this transaction for cause or default.

### i) Prudent person standard

Nothing contained in the foregoing may be construed to require establishment of a system of records in order to render in good faith the certifications and assurances required. Your knowledge and information is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.

### CERTIFICATIONS

### Certification - Debarment, Suspension, and Other Responsibility Matters

This certification is required by the regulations implementing Executive Order 12549, Debarment and Suspension, 34 CFR Part 85, Section 85.510, *Participants' responsibilities*.

- A. As the duly authorized representative of the applicant, I certify, to the best of my knowledge and belief, that neither the applicant nor its principals:
  - Is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any federal department or agency.
  - Has, within a three-year period preceding this application, been convicted of, or had an adverse civil judgment entered in connection
    with, fraud or other criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state or local)
    transaction or contract under a public transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft,
    forgery, bribery, falsification or destruction or records, making false statements, or receiving stolen property.
  - Is presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state or local) with commission of any of the offenses enumerated in paragraph (1) (b) of this certification, and
  - Has not, within a three-year period preceding this application, had one or more public transactions (federal, state or local) terminated for cause or default;
- B. If you are unable to certify to any of the statements in this certification, you must attach an explanation to this application.

### **Certification – Drug-Free Workplace**

This certification is required by the regulations implementing the Drug-Free Workplace Act of 1988, 34 CFR Part 85, Subpart F. The regulations require certification by grantees, prior to award, that they will maintain a drug-free workplace. The certification set out below is a material representation of fact upon which reliance will be placed when the agency determines to award the grant. False certification or violation of the certification may be grounds for suspension of payments, suspension or termination of grants, or government-wide suspension or debarment (see 34 CFR Part 85, Section 85.615 and 85.620).

As the duly authorized representative of the grantee, I certify, to the best of my knowledge and belief, that the grantee will provide a drug-free workplace by:

- A. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- B. Establishing a drug-free awareness program to inform employees about—
  - the dangers of drug abuse in the workplace,
  - the grantee's policy of maintaining a drug-free workplace.
  - any available drug counseling, rehabilitation, and employee assistance programs, and
  - the penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- C. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (A);
- D. Notifying the employee in the statement required by paragraph (A) that, as a condition of employment under the grant, the employee will:
  - abide by the terms of the statement, and
  - notify the employer of any criminal drug statute conviction for a violation occurring in the workplace no later than five days after such conviction.

- E. Notifying us within ten days after receiving notice under subparagraph (D) from an employee or otherwise receiving actual notice of such conviction;
- F. Taking one of the following actions, within 30 days of receiving notice under subparagraph (D), with respect to any employee who is so convicted—
  - · Taking appropriate personnel action against such an employee, up to and including termination; or
  - Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a federal, state, or local health, law enforcement, or other appropriate agency;
- G. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (A) through (F).

### **Certification – Lobbying Activities**

As required by Section 1352, Title 31 of the U.S. Code, as the duly authorized representative of the applicant, I certify, to the best of my knowledge and belief, that:

- No federal appropriated funds have been paid or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer of Congress in connection with the awarding of any federal contract, the making of any federal loan, the entering into of any cooperative agreement, or modification of any federal contract, grant, loan, or cooperative agreement;
- If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the applicant will submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions;
- The applicant will require that the language of this certification be included in the award documents for all subcontracts at all tiers (including subcontracts, subgrants, and contracts under grants, loans and cooperative agreements) and that all subrecipients will certify and disclose accordingly.

### **ASSURANCES**

As the duly authorized representative of the applicant, I certify, to the best of my knowledge and belief, that the applicant:

- Has the legal authority to apply for federal assistance, and the institutional, managerial, and financial capability (including funds sufficient to pay the non-federal share of project costs) to ensure proper planning, management, and completion of the project described in this application.
- Will give the awarding agency, the Comptroller General of the United States, and if appropriate, the state, through any authorized
  representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper
  accounting system in accordance with generally accepted accounting standards or agency directives.
- Will establish safeguards to prohibit employees from using their position for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
- Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
- Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. 4728-4763) relating to prescribed standards for merit systems for programs funded under one of the nineteen statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 CFR 900, Subpart F).
- Will comply with all federal statutes relating to nondiscrimination. These include but are not limited to: Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color, or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. 1681-1683, and 1685-1686). which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. 794), which prohibits discrimination on the basis of disability (d) The Age Discrimination Act of 1975, as amended (42 U.S.C. 6101-6107), which prohibits discrimination on the basis of age; (e) The Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) The Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) sections 523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. 290dd-3 and 290ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. 3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the National and Community Service Act of 1990, as amended; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
- Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property
  Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is
  acquired as a result of federal or federally assisted programs. These requirements apply to all interests in real property acquired for project
  purposes regardless of federal participation in purchases.
- Will comply with the provisions of the Hatch Act (5 U.S.C. 1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
- Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C 276a and 276a-77), the Copeland Act (40 U.S.C 276c and 18 U.S.C. 874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. 327-333), regarding labor standards for Federally assisted construction sub-agreements.
- Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires the recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
- Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved state management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C 1451 et seq.); (f) conformity of federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. 7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
- Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C 1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
- Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. 470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16U.S.C. 469a-l et seq.).
- Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
- Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. 2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.

- Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§ 4801 et seq.) which prohibits the use of lead based paint in construction or rehabilitation of residence structures.
- Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act of 1984, as amended, and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.
- · Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
- Will keep such records and provide such information to us with respect to the program as may be required for fiscal audits and program evaluation.
- Will not use the assistance to replace state and local funding streams that had been used to support programs of the type eligible to receive Corporation support. For any given program, this condition will be satisfied if the aggregate non-federal expenditure for that program in the fiscal year that support is to be provided is not less than the previous fiscal year.
- Will develop an age-appropriate learning component for participants in the program that includes a chance for participants to analyze and apply their service experiences.
- Will use the assistance only for a program that does not duplicate, and is in addition to, an activity otherwise available in the locality of the program.
- Will comply with the Notice, Hearing, and Grievance Procedures found in § 176 of the Act.
- Will, prior to the placement of a participant, consult with the appropriate local labor organization, if any, representing employees in the
  area who are engaged in the same or similar work as that proposed to be carried out by the program, to prevent the displacement and
  protect the rights of those employees.
- Will comply with the nondisplacement rules found in § 177(b) of the Act. Specifically, an employer shall not displace an employee or position, including partial displacement such as reduction in hours, wages, or employment benefits, as a result of the employer using an AmeriCorps participant; a service opportunity shall not be created that will infringe on the promotional opportunity of an employed individual; an AmeriCorps participant shall not perform any services or duties or engage in activities that (1) would otherwise be performed by an employee as part of the employee's assigned duties, (2) will supplant the hiring of employed workers, (3) are services or duties with respect to which an individual has recall rights pursuant to a collective bargaining agreement or applicable personnel procedures; or (4) have been performed by or were assigned to any presently employed worker, an employee who recently resigned or was discharged, an employee who is on leave, an employee who is on strike or is being locked out, or an employee who is subject to a reduction in force or has recall rights subject to a collective bargaining agreement or applicable personnel procedure.
- Will comply with the ineligible service provisions found in section 132 of the Act. Specifically a program may not use assistance or any approved national service position to perform service that provides direct benefit to any: (1) business organized for profit; (2) labor union; (3) partisan political organization; (4) organization engaged in religious activities (unless such service does not involve the use of assistance or participants to give religious instruction, conduct worship services, provide instruction as part of a program that includes mandatory religious education or worship, construct or operate facilities devoted to religious instruction or worship, or engage in any form of proselytization); or (5) nonprofit organization that fails to comply with the restrictions contained in section 501 (c) (3) of the Internal Revenue Code (26 U.S.C. 501(c)(3)). However, the provisions of section 132 of the Act shall not be construed to prevent participants from engaging in advocacy activities undertaken at their own initiative.

## **CERTIFICATION AND ASSURANCES**

CERTIFICATION SIGNATURE	NOTE: Sign this form and include in the application. Before completing certification, please read the Certification Instructions.
SIGNATURE:	By signing this Certification page, you certify that you agree to perform all actions and support all intentions in the Certification sections of this application. The three Certifications are:  • Certification: Debarment, Suspension and Other Responsibility Matters • Certification: Drug-Free Workplace • Certification: Lobbying Activities
Legal Applicant:	
Project Name:	
Name and Title of Authorized Representative:	
Signature:	
Date:	
ASSURANCE SIGNATURE	NOTE: Sign this form and include in the application.
SIGNATURE:	By signing this assurances page, you certify that you agree to perform all actions and support all intentions in the Assurances section.
Organization Name:	
Project Name:	
Name and Title of Authorized Representative:	
Signature:	
Date:	

## **Appendix A**

## **AmeriCorps Leaders**

AmeriCorps Leaders are:

- outstanding, motivated graduates of AmeriCorps programs;
- service leaders who are trained to develop and maintain successful partnerships between service programs at the local, state, regional, and national levels;
- resources who increase program effectiveness;
- graduates of a competency-based leadership development training program that incorporates a train-the-trainer model.

Through a year-long process of training, outstanding graduates of AmeriCorps programs learn how to set personal and professional goals, manage a diverse team of AmeriCorps members and resolve conflicts. They also develop skills in problem-solving, coaching, facilitation and team building.

For the first six years, we managed AmeriCorps Leaders from the Corporation in Washington, DC. In fiscal year 2000, recruitment and supervision responsibilities for leaders shifted to locally-based programs. Again in 2001, AmeriCorps programs will recruit, select and supervise their leaders. Funds to pay a portion of the leaders annual stipend and other benefits, similar to the current process for supporting AmeriCorps members, will come from your local program budget. We will remain responsible for providing leadership training and technical support to the leaders. Shifting the primary support of Leaders from the Corporation to service sites will allow more AmeriCorps alumni the opportunity to serve as AmeriCorps Leaders.

Programs may include the request for a Leader in this AmeriCorps program application. You may apply only if your organization has a currently funded AmeriCorps program. If you are applying for the first time, you are not eligible to host an AmeriCorps Leader.

## **Program Design (60%)**

### **Strengthening Communities**

Each program that hosts an AmeriCorps Leader must provide that leader with opportunities to coordinate local, regional, statewide, or national service activities. The leader's "ambassadorship" or community liaison efforts in coordinating activities between service organizations strengthen local communities. The quality of service delivery to communities also increases because of collaborative resource management and enhanced communication between programs.

Appropriate "ambassadorship" activities for leaders include creating and managing local or state-wide inter-corps councils, training AmeriCorps members from other corps, publishing cross-stream newsletters, and planning and coordinating large service projects.

Leaders should spend a minimum of 25% of their term (425 hours) on "ambassadorship" activities.

### **Leader Development**

The primary emphasis of the AmeriCorps Leaders Program is to develop service leaders. Each organization that hosts an AmeriCorps Leader must commit to leadership development of exceptional AmeriCorps members. Site managers are responsible for providing supervised leadership development experiences to leaders. These experiences and activities should become more challenging through the year, reflecting the leader's ability to manage greater responsibilities.

The AmeriCorps Leaders Program is a competency-based training program. In order to develop their leadership skills, leaders must incorporate the competencies they learn during training into service activities at their sites. Service leadership competencies include problem solving, conflict management, decision-making, time management, and goal setting.

AmeriCorps Leaders are resources to organizations. Leadership development does not include supervising members, evaluating programs, or performing strictly administrative tasks. We expect leaders to develop cohesive teams by providing training, coaching, and technical support to a diverse body of AmeriCorps members.

## **Organizational Capacity (25%)**

Management staff at service sites is responsible for providing administrative and technical support to AmeriCorps Leaders. First and foremost, we expect staff to support the leadership development of not only a leader but also all members in the program.

A strong organizational capacity at the site is necessary to ensure leadership development among members. The site is responsible for identifying a staff manager who will provide direct supervision and support to the leader throughout his/her term of service. The site is also responsible for supporting the leader's "ambassadorship" activities, allowing the leader time away from the site to coordinate efforts with other programs. Administrative support to the leader includes a workstation with desk, chair, and telephone. The leader will also need access to a photocopier, fax machine, and computer. Every AmeriCorps Leader and site supervisor must also have access to his or her own email address. The AmeriCorps Leaders Program communicates most of its administrative information to leaders via the listserv. Leaders share technical information on their listsery. The site supervisors also have a listsery that is not accessible to leaders. On this listsery, supervisors can communicate with each other and with us.

The final measure of organizational capacity is sustainability. Because AmeriCorps Leaders serve only one term, it is critical that each site develops a comprehensive plan that identifies how activities the leader developed (e.g. managing inter-corps councils, publishing the monthly newsletter, etc.) will continue after the leader leaves the site.

## **Budget/Cost-Effectiveness (15%)**

AmeriCorps sites must commit enough funds to adequately support a full-time AmeriCorps Leader for a full term of service. Budget line items for the leader include a living allowance, FICA, Worker's Compensation, health care and liability insurance as appropriate, travel, supplies, service gear, conference registration as appropriate, and mileage reimbursement for local or state-wide travel.

**Program** means a national service program, described in the Act (42 U.S.C. §12572(a)), carried out by the grantee through funds awarded by the Corporation and carried out in accordance with federal requirements and the provisions of this grant.

**Project** means an activity or set of activities carried out by a program that results in a specific, identifiable community service or improvement: (1) that otherwise would not have been made with existing funds; and (2) that does not duplicate the routine services or functions of the organization to whom the members are assigned.

**Project sponsor** means an organization or other entity that has been selected to provide a placement for a member.

**State Commission** means, for the purposes of these grant provisions, the Commission on National and Community Service established by a state pursuant to the Act (42 U.S.C. §12638), including an authorized alternative administrative entity to administer the state's national service plan and national service programs and to perform such other duties prescribed by law.

## **Appendix C**

## **BUDGET ANALYSIS CHECK-LIST**

Legal Applicant: _	
requirements. Re	rill help you to make sure that you submit an accurate budget that meets our ead the guidance carefully in the right column when reviewing your budget k in the left-hand column.
Compliance? Yes No	Member Support Costs Cash match is met? All budget items under Member Support Costs (living allowance, FICA workers' compensation, health care) have, at a minimum, a 15% cash match. Except for health care, you cannot use other federal funds for the match. If you use work-study funds, there must be an aggregate 15% non-federal share of all member support costs.
Yes No	Correct living allowance? Full-time AmeriCorps Members receive at least the minimum living allowance of \$9,300. Programs in existence prior to September 21, 1993 may offer a lower living allowance than the minimum. If such a program chooses to offer a living allowance, it is exempt from the minimum requirement but not from the maximum requirement. Programs are not required to pay part-time members living allowances but if you do, you may prorate the full-time living allowance.
Yes No	The Federal share of the living allowance for full-time members is no more than \$7,905. Regardless of the size of the living allowance, the Corporation share (including other Federal funds) cannot be more than 85% of the minimum allowance.
Yes No	The Federal share of the living allowance for part-time members is no more than \$4,185. As with full-time members, programs may provide a higher living allowance for your part-time members, but the Corporation's share may not exceed 85% of \$4,924.
Yes No	Living allowances are not paid on an hourly basis. They may be calculated using service hours and program length to derive a weekly or biweekly distribution amount. The distribution should occur in equal increments that are not based on the specified number of hours worked.
Yes No	Is FICA calculated correctly? All programs must pay FICA for any member receiving a living allowance. Calculate FICA at 7.65% of the total amount of the living allowance. You must prorate FICA in the same proportion as our match and your match.

Yes No	Correct Workers' Compensation calculation? Some States require workers' compensation for their AmeriCorps members. Programs must check with their State Department of Labor or State Commission to determine if their program is required to pay workers' compensation and at what level. Programs that are not required to pay workers' compensation need to provide similar coverage for members' on-the-job-injuries through existing coverage or a new policy purchased in accordance with normal procedures.
Yes No	Health care is provided for qualified full-time AmeriCorps members only (unless part-time serving for a sustained full-time period of time such as summer service)? If your program chooses to provide health care to other part-time members, you may not use our funds to help pay for any portion of the cost. Programs must provide health care coverage to all full-time members who do not have adequate health care coverage at the time of enrollment or who lose coverage due to participation in the program. In addition, programs must provide coverage if a full-time member loses coverage during the term of service through no deliberate act of his or her own. If programs already carry minimum benefits at a reasonable cost, you may use existing policies to cover members. We will not cover health care costs for family members.
	Staff
Yes No	Costs charged under the staff line item directly relate to the operation of the AmeriCorps program/project? Examples include costs for staff who recruit, train, place, or supervise members.
Yes No	Staff that is indirectly involved in the management or operation of the applicant organization is funded through the administrative cost section of the budget? Examples of administrative costs include central management and support functions.
Yes No	Staff fundraising expenses are not charged to the grant? You may not charge AmeriCorps staff members' time and related expenses for fundraising to us or to your share of the grant. Expenses incurred to raise funds may be paid out of the funds raised. Development officers and fund-raising staff are not allowable expenses.
	Operational
Yes No	Funds for the purchase of equipment (does not include general office use equipment) are limited to 10% of the total grant amount?
Yes No	All single equipment items over \$5000 are specifically listed?
Yes No	Justification/explanation of equipment items is included?  Note: Continuation programs should require only a minimum of equipment purchases. Therefore, we discourage equipment purchases such as computers and printers unless you demonstrate a unique situation.
Yes No	Funds to pay relocation expenses of AmeriCorps members are not in our share of the budget?
Yes No	Internet and e-mail requirements are met? AmeriCorps programs must have Internet and e-mail capability and subscribe to the AmeriCorps listserver run by the National Service Resource Center (at ETR Associates).

Yes No	Guidelines concerning service gear have been followed? Even though the Corporation has made the Service Gear package optional, State commissions should feel free to encourage programs to provide this package for their members. If a program chooses to purchase the standard service gear package, it should budget \$33.00 per member. If the program needs the shirt with a collar, it should budget between \$33.00 and \$68.00 per member. We will pay up to \$150.00 per member for additional safety apparel that is necessary to perform daily service. You must include a justification for these additional items in the budget narrative.
Yes No	Have you included \$2,000.00 for travel to Corporation-sponsored meetings in the budget?
Yes No	<b>Administration</b> Our maximum share of administrative costs does not exceed 5% of total Corporation funds? (Multiply all other Corporation funds by .0526 to determine the administrative share)
Yes No	Administrative costs include the following: (1) indirect costs such as legal staff, central management, and support functions; (2) costs for financial, accounting, auditing, internal evaluations, and contracting functions; (3) costs for insurance that protects the entity that operates the program; and (4) the portion of the salaries and benefits of the director and any other program administrative staff not attributable to the time spent in support of a specific program or project.
Yes No	<b>Other</b> All "Operational Costs" (anything other than Member Support Costs) are matched at least <b>33%</b> by your program with cash or in-kind services?
	Your share of the program operating cost is 33%. Therefore, our funds may not exceed 67% of the program operating cost (whether the program is a grantee or subgrantee) including administration. Your program may provide its share of operating costs through cash or in-kind contributions. The share of funds may come from a number of sources. However, we require that all programs raise some of the funds from the private sector, i.e. non-governmental funds. Please note that the maximum amount of the living allowance that may be paid using Corporation and other Federal funds remains at 85%.
Yes No	Have you included the number of new full-time and part-time members receiving education awards?
Yes No	Programs meet the "Cost Per Member" guidelines?
Yes No	All budget line items, including consultant costs, are adequately explained in the narrative?
Yes No	Do line items add up to the specified subtotals and totals?

## **Appendix D**

## **GUIDANCE ON DEVELOPING OBJECTIVES**

All programs applying for AmeriCorps\*State funding must complete objective worksheets. You should complete the forms following the instructions and link your objectives to the information you provide in the program narrative. Objectives are a reflection of essential program goals for the year. They should state what will change as a result of program participants' efforts throughout the year. Include only activities that are at the core of the program's mission in your application.

All AmeriCorps applicants must provide up to three objectives in each of the following areas:

- getting things done (community service objectives);
- member development; and
- community strengthening.

Objectives statements have five components that are described on the worksheets provided. Use the worksheets to develop the components (if needed), then combine them into one statement of the objective at the bottom of the page. The five components are as follows:

- the service to be done or the activities to be engaged in;
- the intended result of that service;
- a method of measuring quality or impact;
- a standard of success: and
- the number of individuals who benefit.

The objectives should focus on results. However, programs should know that a range of results exists for any set of activities. For instance, a mentoring program may lead to a decrease in drop-out rates, which leads to an increase in graduation rates, which leads to better job histories, and so on. Community and member impact objectives should be established as far along the spectrum as possible away from processes and towards ultimate outcomes, given the constraints of measurability in a single year.

## **Getting Things Done (Community Service Objectives)**

Community service objectives should derive from the mission statement and reflect the impact your program hopes to have on the recipients of the services you provide. For example, your tutoring program hopes to improve the mathematics skills of at least 25 students through tutoring. A diagnostic test will determine the students' tutoring needs at the beginning of the program. Your program hopes students will master at least 75% of their skills that require remediation as determined by re-testing.

- 1. The service you will provide is tutoring.
- 2. The intended result is an improvement in mathematics skills.
- 3. The measure of impact is a pre-test/post-test comparison.
- 4. The standard of success is "mastery" of 75% of the skills tutored.

5. Twenty-five students benefit from the service.

Do not specify the nature of the diagnostic test and the meaning of the word "mastery" in this section. Provide details on those elements in your application's program narrative.

### **Member Development**

Member development objectives should reflect the growth and development that you hope will occur in members as a result of involvement with your program. For example, your program hopes to increase the problem-solving skills of its 50 members through a variety of problem-solving exercises and reflection. A set of pre- and post- exercises will assess increases in problem-solving skills. Your program hopes to see a notable increase in skills in at least 80% of your members.

- 1. The activities members will engage in are problem solving exercises and reflection.
- 2. The intended result is increased problem-solving skills.
- 3. The measure of quality or impact is a set of pre- and post- problem-solving exercises.
- 4. The standard of success is a notable increase in skills in 80% of the members.
- 5. Fifty members will benefit.

Provide more details on the problem-solving exercises in your application's program narrative.

### **Strengthening Community**

Community-strengthening objectives should express changes you hope to affect in the larger community. For example, you hope to develop and implement a volunteer initiative to increase the numbers of community volunteers involved with the program. Track hours using weekly logs. You estimate that volunteers will donate 300 hours.

- 1. The activities you will engage in are the development and implementation of a volunteer program.
- 2. The intended result is an increase in volunteer hours.
- 3. You will use the program "logo" that records the number of additional volunteer hours to measure the quality or impact.
- 4. The standard of success is 300 hours.
- 5. The volunteers, program and larger community will benefit.

Note that this objective focuses more on process than results (it covers the establishment of a volunteer program, not the impact of that program on the larger community or those the volunteers serve). We understand that community strengthening objectives will generally focus on development and implementation activities, not the ultimate outcomes of those activities. Also, the fifth component (number of individuals who benefit) is generally less defined for community building objectives than it is for community service and member development objectives.

## **Appendix E**

# EMPOWERMENT ZONES AND ENTERPRISE COMMUNITIES

### **EMPOWERMENT ZONE (EZ)**

Georgia: Atlanta Illinois: Chicago

Kentucky: Kentucky Highlands\*

Maryland: Baltimore Michigan: Detroit Mississippi: Delta\* New York: Harlem, Bronx

Pennsylvania/New Jersey: Philadelphia, Camden

Texas: Rio Grande Valley\*

### SUPPLEMENTAL EMPOWERMENT ZONE (SEZ)

California: Los Angeles

Ohio: Cleveland

Enhanced Enterprise Community (EEC)

California: Oakland Massachusetts: Boston

Missiouri/Kansas: Kansas City, Kansas City

Texas: Houston

### **ENTERPRISE COMMUNITY (EC)**

Alabama: Birmingham Alabama: Chambers County\* Alabama: Greene, Sumter Counties\*

Arizona: Phoenix

Arizona: Arizona Border\*
Arkansas: East Central\*
Arkansas: Mississippi County\*
Arkansas: Pulaski County
California: Imperial County\*
California: L.A. Huntington Park

California: San Diego

California: San Francisco, Bayview, Hunter's Point

California: Watsonville\* Colorado: Denver Connecticut: Bridgeport Connecticut: New Haven Delaware: Wilmington

District of Columbia: Washington

Florida: Jackson County\*

Florida: Tampa

Florida: Miami, Dade County

Georgia: Albany

Georgia: Central Savannah\*

Georgia: Crisp, Dooley Counties\*

Illinois: East St. Louis Illinois: Springfield Indiana: Indianapolis Iowa: Des Moines Kentucky: Louisville Louisiana: Northeast Delta\* Louisiana: Macon Ridge\* Louisiana: New Orleans Louisiana: Ouachita Parish Massachusetts: Lowell

Massachusetts: Lowell
Massachusetts: Springfield
Michigan: Five Cap\*
Michigan: Flint
Michigan: Muskegon
Minnesota: Minneapolis
Minnesota: St. Paul
Mississippi: Jackson
Mississippi: North Delta\*

Missouri: East Prairie\* Missouri: St. Louis Nebraska: Omaha

Nevada: Clarke County, Las Vegas New Hampshire: Manchester

New Jersey: Newark New Mexico: Albuquerque

New Mexico: Moro, Rio Arriba, Taos Counties\*

New York: Albany, Schenectady, Troy

New York: Buffalo

New York: Newburgh, Kingston

New York: Rochester North Carolina: Charlotte

North Carolina: Halifax, Edgecombe, Wilson Counties\*

North Carolina: Robeson County\*

Ohio: Akron Ohio: Columbus

Ohio: Greater Portsmouth\*

Oklahoma: Choctaw, McCurtain Counties\*

Oklahoma: Oklahoma City

Oregon: Josephine\*
Oregon: Portland
Pennsylvania: Harrisburg
Pennsylvania: Lock Haven\*

Pennsylvania: Pittsburgh Rhode Island: Providence

South Dakota: Beadle, Spink Counties\*

South Carolina: Charleston

South Carolina: Williamsburg County Tennessee: Fayette, Haywood Counties\*

Tennessee: Memphis Tennessee: Nashville

Tennessee/Kentucky: Scott/McReary Counties

Texas: Dallas Texas: El Paso Texas: San Antonio Texas: Waco Utah: Ogden

Vermont: Burlington Virginia: Accomac\* Virginia: Norfolk Washington: Lower Yakima\*

Washington: Seattle Washington: Tacoma

West Virginia: West Central\* West Virginia: Huntington West Virginia; McDowell\* Wisconsin: Milwaukee

### **ROUND II URBAN EMPOWERMENT ZONES**

Boston, Massachusetts

Cincinnati, Ohio

Columbia/Sumter, South Carolina

Columbus, Ohio

Cumberland County, New Jersey

El Paso, Texas

Gary/East Chicago, Indiana

Huntington, West Virginia/Ironton, Ohio

Knoxville/Knox County, Tennessee

Miami/Miami-Dade County, Florida

Minneapolis, Minnesota

New Haven, Connecticut

Norfolk/Portsmouth, Virginia

Santa Ana, California

St. Louis, Missouri/East St. Louis, Illinois

### **ROUND II RURAL EMPOWERMENT ZONES**

Desert Communities Empowerment Zone (CA)

Southwest Georgia United Empowerment Zone (GA)

Southernmost Illinois Delta Empowerment Zone (IL)

Griggs-Steele Empowerment Zone (ND)

Oglala Sioux Tribe Empowerment Zone (SD)

### **ROUND II RURAL ENTERPRISE COMMUNITIES**

Metlakatla Indian Enterprise Community (AK)

Four Corners Enterprise Community (AZ, NM, UT)

Central California Enterprise Community (CA)

Empowerment Alliance of Southwest Florida Enterprise Community (FL)

Molokai Enterprise Community (HI)

Town of Austin Enterprise Community (IN)

Wichita County Enterprise Community (KS)

Bowling Green Enterprise Community (KY)

City of Lewiston Enterprise Community (ME)

Clare County Enterprise Community (MI)

Fort Peck Assiniboine and Sioux Tribe Enterprise Community (MT)

City of Deming Enterprise Community (NM)

Tri-County Indian Nations Enterprise Community (OK)

Fayette Enterprise Community (PA)

Allendale ALIVE Enterprise Community (SC)

Clinch-Powell Enterprise Community (TN)

FUTURO Enterprise Community (TX)

Five Star Enterprise Community (WA)

Northwoods Niijii Enterprise Community (WI)

Upper Kanawha Valley Enterprise Community (WV)

<sup>\*</sup> denotes rural designee

## Appendix F

## POLICY GUIDANCE ON FUNDRAISING

While there are a wide range of activities you may undertake to create a sustainable future for your program, you should keep in mind that you cannot pay for certain activities out of federal grant funds. Before making plans, you may want to review the Office of Management and Budget circular applicable to your organization that spells out the costs that you may and may not charge to your grant. For example, under the OMB circulars, you cannot charge to your grant the costs of "organized fundraising" or expenses incurred "solely to raise capital or obtain contributions." Staff supported by AmeriCorps grant funds must be careful to comply with the OMB limitations while on AmeriCorps time and to not charge the time spent on these activities to the AmeriCorps grant. OMB circulars also require that you keep accurate records regarding time you spend on these and your other activities to clearly convey the nature of the activities.

Overall, AmeriCorps members cannot assist their organizations with major fundraising efforts. However, our policy permits some limited activities related to fundraising by AmeriCorps members to the extent that such activities "provide immediate and direct support to a specific and direct service activity; fall within the program's approved direct service objectives; are not the primary activity of the program; and do not involve significant amounts of time for any member."

Following are some examples that may help to clarify what you can do with federal grant funds, as well as what you may not charge to your AmeriCorps grant. There are also examples of what AmeriCorps members may do, as well as activities that are prohibited for members.

### You may:

- Develop and print materials such as brochures and annual reports that you will use for outreach to the general public, which includes potential board members, funders and community partners.
- Contact individuals and organizations that are potential partners who may assist your program in delivering services.
- Ask your board of directors and other volunteers to raise funds on their own time.
- Pay for a program evaluation to demonstrate the impact and effectiveness of your program.
- Solicit community involvement or in-kind support for your program e.g., seek
  volunteers to help with the project and donations of building supplies for a construction
  project.
- Coordinate community involvement in a day of service, serv-a-thon, or other direct service activities that may have a fundraising element.
- Include members of the public (including funders and other community partners) on your general mailing list for newsletters or brochures and other general interest publications.

- (But publications paid for from AmeriCorps grant funds, including matching or other federal funds, should not contain solicitations of donations.)
- Include in your general-purpose newsletter a "wish list" of needed in-kind items.
- Invite members of the public, including funders, to make a site visit to your program.
- Ask for advice from individuals with expertise who may be business or foundation staff regarding matters such as program development, training and evaluation.
- Invite members of the public, including funders and other community partners, to attend graduation ceremonies and other special events.
- Ask a local business to sponsor a recognition event for members or volunteers.

### Members may:

- Solicit supplies from local businesses for a direct service project, e.g., solicit several cans of paint from a store near a work site to meet a need.
- Organize an occasional "serv-a-thon" in which members recruit individuals to obtain sponsors in advance of an approved direct service event.

### You may not:

- Charge time to your AmeriCorps grant for staff to prepare funding proposals.
- Use AmeriCorps grant funds, including matching or other federal funds, to develop promotional materials solely targeted at prospective funders.
- Use AmeriCorps grant funds, including matching or other federal funds, to engage in a direct mail campaign to raise funds.
- Use AmeriCorps grant funds, including matching or other federal funds, to conduct capital campaigns or endowment drives.
- Hire a development consultant and charge fees to your AmeriCorps grant.
- Charge time staff spends on fundraising to sources of AmeriCorps or other federal grant funds.

### Members may not:

• Prepare any part of a grant proposal, perform fundraising functions to help you achieve your match requirement or to pay your organization's general operating expenses, or provide fundraising assistance to other community-based organizations that do not provide immediate and direct support to your program objectives.

## **Appendix G**

# POLICY GUIDANCE ON CRIMINAL RECORD CHECKS

This information explains the grant award provision related to criminal record checks and our expectations related to this provision. It reflects our guidance on this matter. The following includes:

- the provision
- statement of our purpose
- discussion of our expectations for direct grantees and State Commissions
- general guidance

### **Provision**

"AmeriCorps Programs with members or employees who have substantial direct contact with children (as defined by state law) or who perform service in the homes of children or individuals considered vulnerable by the program, shall, to the extent permitted by state and local law, conduct criminal record checks on these members or employees as part of the screening process."

### **Statement of Purpose**

While acknowledging that the vast majority of AmeriCorps members would not intentionally harm recipients of service, we are nevertheless very concerned about the potential for improper or criminal conduct victimizing program clients. Such victimization does damage to the individual victim, the program, and the entire AmeriCorps national service network.

Programs have the responsibility to establish and use thorough screening processes to determine the suitability of candidates for selection to provide the program's services. In certain programs, because of the vulnerability of the client population, it is prudent to conduct a criminal record check for each applicant. The suitability determination that you should make includes information from the criminal record check, as well as the other information that you gain through the application and screening process. Many programs are already using criminal record checks as part of their screening, and insurance companies are increasingly often requiring this step.

We recognize that you are in the best position to make decisions concerning the screening mechanisms you use, including criminal history checks, taking into account the nature of the service activity and the potential vulnerability of service recipients. The same is generally true of decisions about the criteria, including criminal records that would warrant rejection of a candidate.

While no practical system of applicant screening, including record checks, can guarantee avoidance of every possible problem, our purpose is to protect recipients of service, protect AmeriCorps programs from unnecessary liability exposure, and to protect the public image of the AmeriCorps national service network.

### **Corporation Expectations**

We expect that you will regard criminal record checks as one part of the applicant screening process that may have many other steps – all related to making appropriate determinations about the suitability of applicants. In addition, conducting criminal record checks does not free you and program sponsors from the responsibility of careful program management and effective supervision of members and program staff. In carrying out the criminal record check grant provision, you should take the following steps:

- 1. Consider whether your program involves substantial direct contact with children or performs service in the homes of children or other vulnerable individuals. The term, children is defined by state law. Substantial direct contact means contact with children that is regular, continuous and personal in nature. Your program should determine, based on specific circumstances, whether individuals are "vulnerable" or not. Examples of vulnerable individuals may include (but are not limited to) infirm elderly persons, or individuals with a physical or mental disability. If so, determine; (a) the appropriate form of criminal record check that you should make, based primarily on the responsibilities of the position; (b) the process by which you may carry out that check; and, (c) any limitations imposed by state or local law.
- Conduct a check on AmeriCorps members and staff whose duties involve substantial
  direct contact with children or who perform service in the homes of children or other
  vulnerable individuals. If your program must conduct criminal history checks, you
  should do so for all new and continuing members, as well as for staff.
- 3. Determine in advance, the types of criminal backgrounds that should result in termination of candidacy or service.
- 4. Ensure that you take consistent actions on the information that you receive.
- 5. Ensure that you carefully observe privacy considerations and that you appropriately safeguard the confidentiality of criminal history information you possess.
- 6. Your program should be aware of the various criminal record indices that are available, such as local (both city and county, as applicable), state, national, military, and international indices.
- 7. Your program should obtain enough information on the background of applicants (for example whether the applicant has served in the military service, traveled abroad, or relocated within the United States) to determine which indices you should query.

While the above describes our minimum expectations, the circumstances of a local program and applicable state law or regulations may dictate that additional steps be taken.

Concerning the cost of record checks for members, explore whether they can be conducted free or at reduced cost (as a number of programs are already doing), or if any community partners can support this activity. If it is necessary to use our funds, your program should attempt to rebudget within existing funds. Commissions may use carry-over formula funds for this purpose.

### General guidance

Below are suggestions and approaches that may be useful in developing procedures to fulfill this responsibility.

- Your program should review these requirements with legal counsel and your liability insurance carrier.
- You should ask each applicant, as part of the application process about his or her criminal history. Failure to truthfully complete an application should automatically result in termination of candidacy, a fact that you should note in the application itself.

- You should prominently announce notice of your intent to conduct criminal record checks both to discourage individuals with potentially unacceptable backgrounds from even applying, and to evidence your concern for the safety of your clientele.
- If your program announces that it will conduct criminal record checks, you should do so. Failure to conduct a check after announcing that you will do so creates a situation of potentially serious liability.
- You have the authority to decide the specific check you will make i.e., whether a local, statewide, or national check is appropriate based on the circumstances of your program, relevant law and regulations concerning access to criminal records, and the populations you serve.
- Suitability for enrollment (or hiring) is a determination you make, but the standard of care that your program should adhere to is one of "reasonable precautions". This means that your program should take reasonable precaution to discover the existence of background information that, if not discovered, could possibly result in an injury to a third party. Your failure to satisfy this standard of care could result in being held liable for its negligent acts or omissions.
- You need not "recheck" returning members (or continuing staff) each year after the initial
  check, but the member contract (or employment agreement) should include a provision
  that your program leadership will be notified if the member is arrested for any of certain
  specified offenses.
- Your program should be aware of the various criminal record indices that are available, such as local (both city and county, as applicable), state, national, military, and international indices.
- Your program should obtain enough information on the background of applicants (for example, whether the applicant has served in the military service, traveled abroad, or relocated within the United States) to determine which indices you should query.
- While criminal records checks normally involve state agencies, you should contact your local police or sheriffs' departments for assistance in identifying potential vulnerable populations, as well as with determining the appropriate form of background check, based on local circumstances, and carry out that check. Generally, law enforcement agencies prefer to help at the outset to help avoid problems later. If a specific state does not allow access to statewide criminal records, you should conduct local checks to the maximum extent allowed.
- If arrest information is not accompanied by disposition information, it may not provide sufficient basis for rejection of applications.
- You should develop, and carefully adhere to, written policies related to safeguarding confidential information (criminal records) received and used by your program.
- After considering re-budgeting within the grant and exploring other avenues of support, if you are still having difficulty paying the cost of these checks you should contact us.

### **Further Information**

For further information or assistance with implementing these requirements, contact your program officer at the Corporation for National Service.

Each copy of your application contains:
☐ Table of Contents
☐ Signed Title Page
☐ Budget Form
☐ Budget Narrative
☐ Executive Summary: All applicants (no more than one page)
Program Narrative (no more than 20 pages)
Program Objectives Summary Form
☐ AmeriCorps Leader Narrative (no more than six pages, if applicable)
☐ Assurances and Certifications Form
☐ This application is double-spaced
☐ This application is in 12-point font
☐ This application consists of one unbound, single-sided original and two copies. All applicants are encouraged to voluntarily submit four additional copies of the application to expedite the review process.